

**REPORT OF THE  
FINANCE COMMITTEE OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**APRIL 3, 2009**

**ATTENDANCE**

**Present:** Chairman David Carvalho and Directors Quin R. Golden; Luis Muñoz, MD, MPH; Heather O'Donnell, JD, LLM and Jorge Ramirez (5)

Board Chairman Warren L. Batts (Ex-Officio)

**Absent:** None (0)

**Also Present:** Directors Hon. Jerry Butler and Benn Greenspan, PhD, MPH, FACHE

Pitt Calkin – Interim Chief Financial Officer, Cook County Health and Hospitals System; Matthew B. DeLeon – Secretary to the Board of Commissioners of Cook County; Leslie Duffy – Director of Procurement, Cook County Health and Hospitals System; Randall Mark – Director of Policy Analysis, Cook County Health and Hospitals System; Stephen Martin, PhD, MPH – Chief Operating Officer, Cook County Department of Public Health; Elizabeth Melas – Deputy Director, Cook County Office of Capital Planning and Policy; Betty Hancock Perry – Director of the Cook County Office of Contract Compliance; Matt Powers – Health Management Associates; Elizabeth Reidy – Deputy Chief, Civil Actions Bureau, Office of the State's Attorney; David R. Small – Interim Chief Executive Officer, Cook County Health and Hospitals System; Sidney Thomas – Chief Operating Officer, Provident Hospital of Cook County

**Ladies and Gentlemen:**

Your Finance Committee of the Board of Directors of the Cook County Health and Hospitals System met pursuant to notice on Friday, April 3, 2009 at the hour of 10:00 A.M. at Stroger Hospital, 1901 W. Harrison Street, in the fifth floor conference room, in Chicago, Illinois.

Your Finance Committee has considered the following items and upon adoption of this report, the recommendations follow.

**Roll Call**

Matthew B. DeLeon, Secretary to the Board of Commissioners of Cook County, called the roll of members and it was determined that a quorum was present.

---

**Public Comments**

Chairman Carvalho asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered public speakers:

- |    |                 |  |
|----|-----------------|--|
| 1. | Elliott El-Amin | Vice President of Sales, CE Services, LLC          |
| 2. | Ronak Lal       | President, Globe Medical Supply                    |
| 3. | Hedy Ratner     | Co-President, Women's Business Development Center  |
| 4. | Pam McDonough   | President/CEO, Alliance for Illinois Manufacturing |
-

**REPORT OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
APRIL 3, 2009  
PAGE 2**

**Contract and Procurement Approvals\***

\*Additional information pertaining to these items is included, as amended, in Attachment #1.

Index of Requests:

Capital Program Items	1-3
Renew Grants	4-6
Bills and Claims	7-14
Increase Contract	15
Extend Contract	16-19
Increase and Extend Contract	20-22
Enter into and Execute Contract	23-28
Award Bid, and Enter Into and Execute Contract	29
Award Bid, Rebid, and Enter Into and Execute Contract	30
Advertise for Bids	31-33
Cancel and Rebid	34-35

**CAPITAL PROGRAM ITEM  
REQUEST TO ADVERTISE FOR BIDS  
APPROVED**

- 1.) For the construction of the New Children's Advocacy Rooms at Skokie and Bridgeview Courthouses and the Public Health Clinics at Skokie and Markham Courthouses. Contract Period: 06/01/09 through 06/01/10.

**CAPITAL PROGRAM ITEM  
REQUEST TO ADVERTISE FOR BIDS  
WITHDRAWN**

- 2.) For professional services for the Countywide Roof Renovation Project Phase IV - Bid Package 2. This provides for the complete tear-off and replacement or repair of the roofs at the following locations: Oak Forest Hospital Campus: Administration Building, Building "B" Penthouse, Building "F" Annex, Catholic Chapel, Laboratory and Morgue, New Building "E" and Walkway.

**CAPITAL PROGRAM ITEM  
REQUEST TO ADVERTISE FOR BIDS  
WITHDRAWN**

- 3.) For professional services for the Countywide Roof Renovation Project Phase IV - Bid Package 3. This provides for the complete tear-off and replacement or repair of the roofs at the following locations: 118 N. Clark Street, the Durand Building and Sky Bridge, the Hektoen Building, Provident Hospital, and the Stein Forensic Institute.

4.) Funding period: 01/01/09 through 12/31/09 Grant award: \$160,000.00

The authorization to accept the previous grant was given on ~~January 31~~ February 6, 2008 by the Cook County Board of Commissioners in the amount of \$160,000.00.

5.)	Funding period:	Grant award:
	04/01/09 through 03/31/10	\$646,422.02
		\$646,402.22

The authorization to accept the previous grant was given on April 23, 2008 by the Cook County Board of Commissioners in the amount of \$595,426.93.

6.)	Funding period: 01/01/09 through 12/31/09	Grant award: \$1,358,001.00
-----	--	-----------------------------

The authorization to accept the previous grant was given on March 18, 2008 by the Cook County Board of Commissioners in the amount of \$1,358,000.00.

**Chairman Carvalho abstained and voted PRESENT on request number 6.**

**REPORT OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
APRIL 3, 2009  
PAGE 4**

**BILLS AND CLAIMS  
APPROVED\***

- 7.) MedAssets Net Revenue Systems LLC      See backup information for      \$937,491.00  
specific payment information  
For the provision of professional service fees (Contract No. 08-41-245). Original Contract Period:  
03/01/08 through 02/28/11.
- \*This request for payment was approved, subject to review by CCHHS Internal Audit staff.**
- 8.) Isaac Ray Center      Invoice #2010-62 (Cermak) and #J030109 (JTDC)      \$720,881.49  
From 03/01/09 through 03/15/09  
For the provision of psychologist and psychiatrist services for Cermak Health Services and the  
Juvenile Temporary Detention Center (Contract No. 06-45-574). Original Contract Period:  
09/01/06 through 08/31/10.
- 9.) ACS Consultant Co., Inc.      Invoice #373309 and #372968 /      \$456,610.34  
For the month of March 2009  
For the provision of professional fixed fees, information technology management services and  
Cerner functions - clinical applications (Contract No. 07-41-46). Original Contract Period:  
01/01/07 through 12/31/09.
- 10.) Northwestern Pharmaceutical      Invoice #3630 and #3639      \$374,619.84  
& Supply Corporation  
For the provision of Masimo pulse oximeter sensors for John H. Stroger, Jr. Hospital of Cook  
County (Contract No. 06-15-143H). Original Contract Period: 02/01/06 through 01/31/09.
- 11.) Lifesource Blood Services      Invoice #0630-500 and #0630-502 /      \$246,866.00  
From 01/16/09 through 02/15/09  
For the provision of blood and blood products (Contract No. 08-73-73). Original Contract Period:  
06/01/08 through 05/31/10.
- 12.) Siemens Medical Solutions, Inc.      Invoice #123928      \$143,153.63  
For the provision of computer software (Contract No. 06-41-274). Original Contract Period:  
01/10/06 through 01/09/09.
- 13.) Imperial Parking (U.S.),      Invoice #56764 /      \$134,710.89  
Inc. d/b/a/ Impark      For the month of February 2009  
For the provision of monthly management fee and valet service for John H. Stroger, Jr. Hospital of  
Cook County (Contract No. 07-53-461). Original Contract Period: 01/24/08 through 02/05/11.
- 14.) Laboratory Corporation      Invoice #27254300, #27198871,      \$25,272.80  
of America/LabCorp.      #27198817, #27198812, #27198993 /  
For the month of January 2009  
For the provision of laboratory testing services for the Cook County Department of Public Health  
(Contract No. 07-72-354). Original Contract Period: 12/01/07 through 11/30/10.

**REPORT OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
APRIL 3, 2009  
PAGE 5**

**REQUEST TO INCREASE CONTRACT**  
**APPROVED**

- 15.) Howard Medical Company Increase by \$28,000.00

For the provision of custom-made vascular garments for John H. Stroger, Jr. Hospital of Cook County (Contract No. 06-72-62 Rebid). Original Contract Period: 01/23/08 through 01/22/10.

Board approved amount 01/09/08:	\$56,591.56
Increase requested:	<u>28,000.00</u>
Adjusted amount:	\$84,591.56

**REQUEST TO EXTEND CONTRACT**  
**APPROVED**

- 16.) Progressive Industries, Inc. Extend from Fiscal Impact: None  
05/03/09 through 09/02/09

For the purchase of medical grade gases for Provident Hospital of Cook County (Contract No. 06-73-214). Original Contract Amount: \$279,617.41. Original Contract Period: 05/03/06 through 05/02/09.

**REQUEST TO EXTEND CONTRACT**  
**APPROVED**

- 17.) Inlander Brothers, Inc. Extend from Fiscal Impact: None  
04/13/09 through 10/12/09

For the purchase of dish soaps and detergents for Oak Forest Hospital of Cook County (Contract No. 06-85-538 Rebid). Original Contract Amount: \$111,489.54.

**REQUEST TO EXTEND CONTRACT**  
**APPROVED**

- 18.) Health Management Associates (HMA) Extend from Fiscal Impact: None  
04/09/09 through 06/30/09

For consulting services and strategic counsel, particularly in the area of State and Federal funding programs, cost report preparation, and expert fiscal analysis (Contract No. 07-45-307). Original Contract Amount: \$350,000.00. Original Contract Period: 04/09/08 to 04/08/09.

**REQUEST TO EXTEND CONTRACT**  
**APPROVED**

- 19.) University Health System Consortium Extend from Fiscal Impact: None  
06/01/09 through 09/30/09

For the provision of a Group Purchasing Organization (UHC/Novation) for the pricing of inpatient pharmaceuticals and other hospital materials and supplies (Contract No. 06-43-315). Original Contract Period: 06/01/06 through 05/31/09.

For the provision of tele-radiology services for Provident Hospital of Cook County and Oak Forest Hospital of Cook County (Contract No. 09-41-36).

**REPORT OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
APRIL 3, 2009  
PAGE 7**

**REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED AS AMENDED**

- |   |  |                               |
|---|--|-------------------------------|
| 24.) Center for the Advancement<br>of Distance Education (CADE) | Three (3) month contract,<br>ending 07/31/09 | \$85,000.00<br>(grant funded) |
|---|--|-------------------------------|

For the provision of the development of a non-clinical mass dispensing course, course data evaluation and training resource website for suburban Cook County municipalities, first responders and residents in the disbursement of Strategic National Stockpile (SNS) medications (to fulfill requirements of the Cities Readiness Initiative Grant).

**Director Muñoz abstained and voted PRESENT on request number 24.**

**REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED AS AMENDED**

- |                              |   |                               |
|------------------------------|---|-------------------------------|
| 25.) Healthways QuitNet, LLC | Contract Period:<br>07/01/08 through 06/30/09 | \$37,500.00<br>(grant funded) |
|------------------------------|---|-------------------------------|

To reduce tobacco use in suburban Cook County, this contract provides personalized and comprehensive online resources and support for people trying to quit smoking (to fulfill requirements of the Tobacco Free Communities Grant with the IDPH).

**Chairman Carvalho abstained and voted PRESENT on request number 25.**

**REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED AS AMENDED**

- |                                       |   |                                |
|---------------------------------------|---|--------------------------------|
| 26.) Integrated Solutions Consultants | Contract Period:<br>04/15/09 through 07/31/09 | \$230,000.00<br>(grant funded) |
|---------------------------------------|---|--------------------------------|

To improve the Department of Public Health's level of readiness and that of the County and municipal partners, by integrating, standardizing, and updating the Department's Strategic National Stockpile (SNS) emergency plans into a secured, password-protected web-enabled Homeland Security Exercise and Evaluation Program (HSEEP) and National Incident Management System (NIMS) complaint preparedness and planning system.

**REQUEST TO ENTER INTO AND EXECUTE CONTRACTS  
APPROVED AS AMENDED**

- |      |   |  |
|------|---|--|
| 27.) | Contract Period:<br>01/01/09 through 12/31/09 | Total Amount: \$108,530.00<br>(grant funded) |
|------|---|--|

For the provision of AIDS/HIV prevention services. The agencies were selected through competitive service proposals as part of the regional HIV/AIDS service plan coordinated by the Cook County Department of Public Health as lead agency under a grant from the IDPH.

Womens Resource Assistance Program, Inc.	\$51,630.00
Working for Togetherness	<u>56,900.00</u>
Total	\$108,530.00

**Chairman Carvalho abstained and voted PRESENT on request number 27.**

**REPORT OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
APRIL 3, 2009  
PAGE 8**

**REQUEST TO ENTER INTO AND EXECUTE CONTRACTS  
APPROVED AS AMENDED**

28.) Contract Period: 01/01/09 through 12/31/09 Total Amount: \$677,600.00  
(grant funded)

For the provision of AIDS/HIV prevention services. The agencies were selected through competitive service proposals as part of the regional HIV/AIDS service plan coordinated by the Cook County Department of Public Health as lead agency under a grant from the IDPH.

Aunt Martha's Youth Center, Inc.	\$32,000.00
CarePoint Adult, Child, & Family Association	154,000.00
Chicago Recovery Alliance	74,000.00
Howard Brown Health Center	116,550.00
LINKS North Shore Youth Health Service	39,000.00
Oak Park Area Lesbian and Gay Association	59,000.00
Renz Addiction Counseling Center	57,850.00
Sisters and Brothers Helping Each Other	77,600.00
Hektoen Institute of Medicine	<u>67,600.00</u>
Total	\$677,600.00

**Chairman Carvalho abstained and voted PRESENT on request number 28.**

**REQUEST TO AWARD BID,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED**

29.) Northwestern Pharmaceutical & Supply Corporation Three (3) year contract \$875,895.00

For the provision of blood culture bottles and monitoring system for Provident Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County (Contract No. 09-15-501H Rebid).

**REQUEST TO AWARD BID, REBID\*,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED**

30.) Inlander Brothers, Inc. Eleven (11) month contract, \$97,710.41  
ending 02/28/10

For the provision of disposable dietary supplies for Cermak Health Services, Provident Hospital of Cook County, John H. Stroger, Jr. Hospital of Cook County, and Oak Forest Hospital of Cook County (Contract No. 09-15-016H).

\* This is a partial award. Contained in the backup materials are the items for which permission to cancel and rebid is requested.



**REPORT OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
APRIL 3, 2009  
PAGE 9**

**REQUEST TO ADVERTISE FOR BIDS**  
**APPROVED**

- 31.) For the provision of custom-made orthotics for the Department of Occupational/Physical Therapy at John H. Stroger, Jr. Hospital of Cook County. Two (2) year contract.

**REQUEST TO ADVERTISE FOR BIDS**  
**APPROVED**

- 32.) For the purchase of carpenter and lumber supplies for Oak Forest Hospital of Cook County. One (1) year contract.

**REQUEST TO ADVERTISE FOR BIDS**  
**APPROVED**

- 33.) For consumable supplies compatible with existing Olympus equipment, for the Division of Gastroenterology, Department of Medicine, at John H. Stroger, Jr. Hospital of Cook County. One (1) year contract.

**REQUEST TO CANCEL AND REBID**  
**APPROVED**

- 34.) For the provision of extracorporeal shock-wave lithotripsy services for John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-72-326). Two (2) year contract.

**REQUEST TO CANCEL AND REBID**  
**APPROVED**

- 35.) For the provision of snow removal services for John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-84-178 Rebid).

An errata was distributed (Attachment #2) which reflects corrections to five contractual transmittals (request numbers 24, 25, 26, 27, and 28) submitted as backup for Contracts and Procurement Approval Items. Additional errata for request numbers 4, 5, and 6 was provided.

Request numbers 2 and 3, relating to capital program items, were withdrawn. Elizabeth Melas, Deputy Director of the Cook County Office of Capital Planning and Policy, provided information on the remaining capital program item request.

Leslie Duffy, Director of Procurement of the Cook County Health and Hospitals System, provided information on the items presented.

During the discussion of request number 7, Pitt Calkin, Interim Chief Financial Officer of the Cook County Health and Hospitals System, recommended a conditional approval of payment, subject to review by CCHHS Internal Audit staff.

**REPORT OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
APRIL 3, 2009  
PAGE 10**

The Committee received additional information from Betty Hancock Perry, Director of the Cook County Office of Contract Compliance.

Director Greenspan recused himself with regard to request number 24.

During the discussion of request number 29, Chairman Carvalho requested that additional information be provided prior to the April 9, 2009 Board meeting<sup>1</sup>.

**Director Muñoz, seconded by Director O'Donnell, moved the approval of the Contracts and Procurement Approval Items, as amended, with the exception of request numbers 2 and 3, which were withdrawn, and with the conditional approval of request number 7, subject to review by CCHHS Internal Audit staff. THE MOTION CARRIED.**

**Chairman Carvalho abstained and voted PRESENT on request numbers 4, 5, 6, 25, 27, and 28.**

**Director Muñoz abstained and voted PRESENT on request number 24.**

---

**Update on Contracting Issues**

David R. Small, Interim Chief Executive Officer of the Cook County Health and Hospitals System, provided the Committee with an update on contracting issues, specifically with regard to group purchasing organizations (GPOs) and minority and women business enterprise participation.

The Committee reviewed and discussed the information. Elizabeth Reidy of the State's Attorney's Office specifically noted that a GPO contract would be subject to the M/WBE provisions contained in the County's Procurement and Contracting Ordinance.

---

**Discuss and approve request to enter into and execute contract with  
Integrated Clinical Solutions for strategic planning and consulting services**

The Committee discussed the request, which was amended to reflect expenses (Attachment #3).

Director Golden pointed out that there is an additional piece that will be added to it for community outreach, with no additional fiscal impact.

During the discussion, Chairman Carvalho stated that the request should be only to enter into the contract, since the actual contract was not before the Committee.

**Director Muñoz, seconded by Director O'Donnell, moved the approval of the request, as amended, to enter into a contract with Integrated Clinical Solutions for strategic planning and consulting services. THE MOTION CARRIED UNANIMOUSLY.**

**REPORT OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
APRIL 3, 2009  
PAGE 11**

**Discuss and approve the new Intergovernmental Transfer Agreement  
between the State, County, and the Cook County Health and Hospitals System**

Matt Powers, of Health Management Associates, and Randall Mark, Director of Policy Analysis for the Cook County Health and Hospitals System, presented the proposed Intergovernmental Transfer Agreement between the State, County, and the Cook County Health and Hospitals System (Attachment #4), and provided additional information (Attachment #5).

The Committee reviewed and discussed the information.

Director O'Donnell, seconded by Director Muñoz, moved the approval of the new Intergovernmental Transfer Agreement between the State, County and the Cook County Health and Hospitals System. **THE MOTION CARRIED UNANIMOUSLY.**

---

**Update on 2009 Budget – Adoption and Implementation**

Mr. Small and Mr. Calkin provided an update on the 2009 Budget and presented information on revenue projections (Attachment #6).

The Committee reviewed and discussed the information.

---

**Review and discuss the Report of the Finance Committee  
for the meeting of March 20, 2009**

Chairman Carvalho noted that the report will be presented to the full Board for approval at the April 9, 2009 meeting.

---

**Discussion regarding staffing plans and  
contingency fee-based vendor contracts for eligibility services**

Mr. Small indicated that this item had been discussed at the March 20th Finance Committee meeting; there was no need to discuss the matter further at this time.

---

REPORT OF THE FINANCE COMMITTEE OF THE BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
APRIL 3, 2009  
PAGE 12

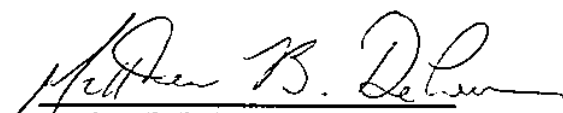
Adjournment

Director Muñoz, seconded by Director Golden, moved to adjourn. THE MOTION CARRIED UNANIMOUSLY AND THE MEETING ADJOURNED.

Respectfully submitted,  
Finance Committee of the  
Board of Directors of the  
Cook County Health and Hospitals System

  
David Carvalho, Chairman

Attest:

  
Matthew B. DeLeon, Secretary

---

The following was requested or was indicated as a follow-up item at this meeting:

<sup>1</sup> Follow up: provide additional information for request number 29, under Contracts and Procurement Items, prior to the April 9, 2009 Board meeting. On page 10.

Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
April 3, 2009

ATTACHMENT #1

## THE BOARD OF COMMISSIONERS

TODD H. STROGER  
PRESIDENT

EARLEAN COLLINS	1st Dist.	MIKE DUNGLY	10th Dist.
ROBERT STEELE	2nd Dist.	JOHN P. DALEY	11th Dist.
JERRY BUTLER	3rd Dist.	FORREST CLAYPOOL	12th Dist.
WILLIAM M. BEAVERS	4th Dist.	LARRY SUFFREDIN	13th Dist.
DEBORAH SIMS	5th Dist.	GREGG GOSLIN	14th Dist.
JOAN P. MURPHY	6th Dist.	TIMOTHY O. SCHNEIDER	15th Dist.
JOSEPH MARIO MORENO	7th Dist.	ANTHONY J. PERAINA	16th Dist.
ROBERTO MALDONADO	8th Dist.	ELIZABETH ANN DOODY GORMAN	17th Dist.
PETER N. SILVESTRI	9th Dist.		

BUREAU OF CAPITAL, PLANNING &  
FACILITIES MANAGEMENTBRUCE WASHINGTON  
BUREAU CHIEF - DIRECTOR

## OFFICE OF CAPITAL PLANNING &amp; POLICY

69 W. Washington, Suite 3000  
Chicago, Illinois 60602-3215  
TEL: (312) 603-0300  
FAX: (312) 603-9997

March 25, 2009

Warren L. Batts

Chairman of the Board and the Members of the Health & Hospital System Board  
Retired Chairman and Chief Executive Officer

Premark International

c/o Roz Turner

Bureau of Health Services

1900 W. Polk Street, Suite 220

Chicago, IL 60612

Dear Chairman Batts and Board Members:

Three "Permission to Advertise" board items were submitted to the Cook County Board of Commissioners for the April 15, 2009 agenda. I have enclosed detailed information for the "The New Children's Advocacy Rooms at Skokie and Bridgeview Courthouses and The Public Health Clinics at Skokie and Markham Courthouses Project", and the Countywide Roof Renovation Project Phase IV - Bid Package 2 and the Countywide Roof Renovation Project Phase IV - Bid Package 3.

I hereby request the above-mentioned items as they relate to the Oak Forest Hospital Campus, Provident Hospital, The Durand Building, The Hektoen Building and the Public Health Clinics at Skokie and Markham Courthouses be placed on the Cook County Health and Hospitals System Board Agenda for review and approval. Twelve copies of supporting documentation are being provided to the Secretary of the Board for distribution.

Please advise if I can be of further assistance.

Sincerely,

Bruce Washington  
Director

## Enclosures

cc: David R. Small  
Stephen Martin  
Matthew B. DeLeon  
Debra Santana  
Roz Turner  
Elizabeth Melas  
Mary Pat Cross



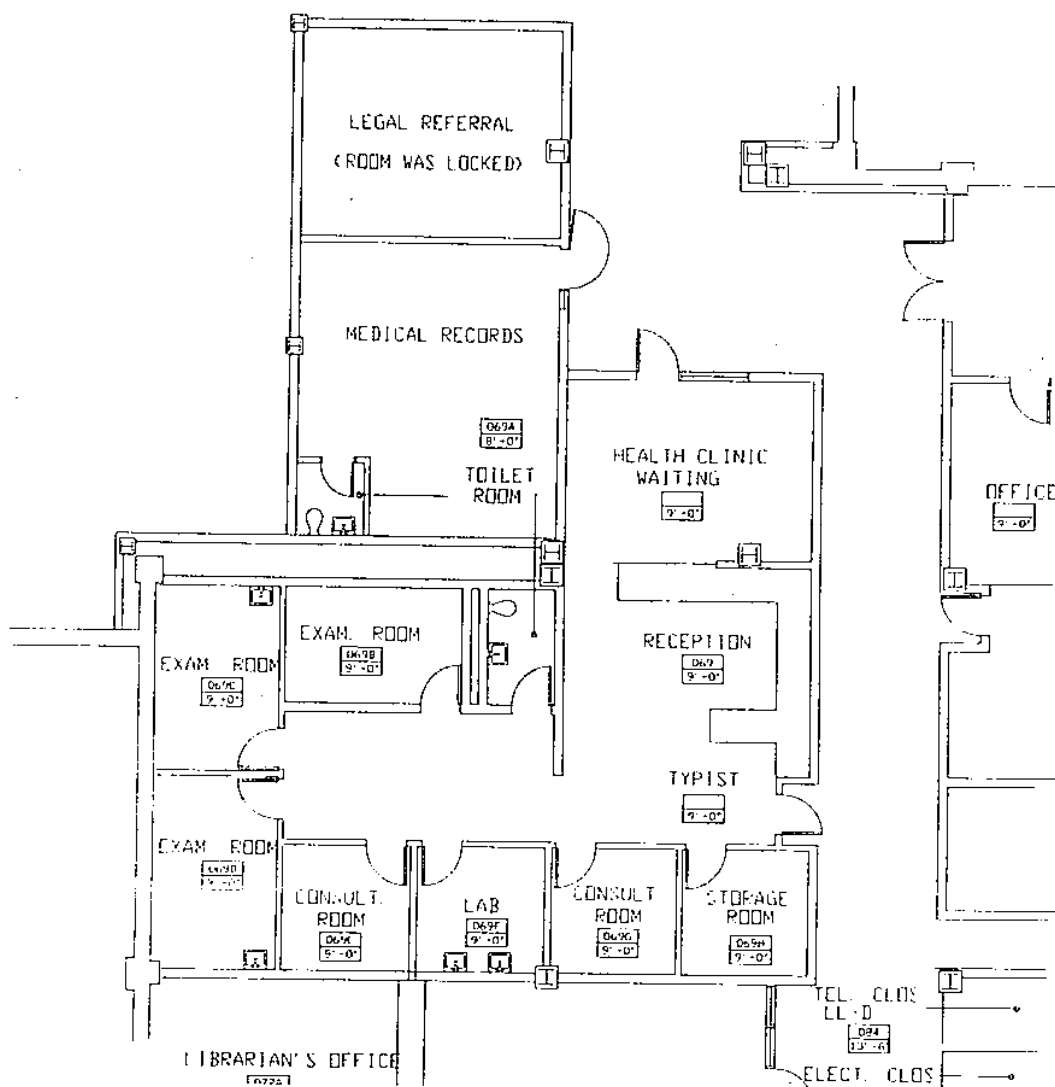
**Renovation of [Dept. of Public] Health Clinic at Markham Courthouse  
Scope of Work Summary**

The Cook County Department of Public Health Clinic located at Markham Courthouse is approximately 2,000 to 2100 square feet. It includes a reception and waiting areas, exam rooms, consulting rooms a laboratory, storage rooms and medical records. The intent of this project is to renovate the existing clinic. A plan of the clinic is included on page 2.

The project includes but is not limited to architectural, structural, HVAC, electrical, plumbing, telecommunications/structured wiring, fire alarm systems modification as required, new furniture, fixtures, casework

This project will include but not be limited to the following:

- Electrical modifications to add new new circuit breaker/s and new receptacles (approx. 36" to 48" above finished floor) to exam rooms, consulting rooms and laboratory,
- Modifications to Lab to include vent/fume control new double S.S. sink, , repair or replacement of cabinetry
- Upgrade of Telecom/IT systems
- Suspended privacy curtains in all exam rooms
- Crash rails throughout
- New suspended tile ceiling and new flooring throughout
- New paint throughout
- New wall/ceiling mounted waiting room tv/dvd
- Miscellaneous repairs or replacement of cabinet
- Phasing and coordination of occupant staging during work



**COOK COUNTY DEPARTMENT OF PUBLIC HEALTH  
EXISTING MEDICAL CLINIC PLAN  
MARKHAM COURTHOUSE LOWER LEVEL  
(DO NOT SCALE DWG.)**

ROOM NAME	NO.	APPROX. SQ. FOOTAGE
HEALTH CLINIC WAITING	069	811.22
RECEPTION	069	(Incl'g. area at Exam/Consult Rms)
TYPIST	069	
TOILET ROOM (RECP)	na	43.40
MEDICAL RECORDS	069A	389.80
TOILET ROOM (MED REC)	na	26.50
EXAM ROOM	069B	112.90
EXAM ROOM	069C	125.42
EXAM ROOM	069D	132.50
CONSULT ROOM	069E	89.50
LAB	069F	88.80
CONSULT ROOM	069G	87.84
STORAGE ROOM	069H	88.57



## Scope A

### Exhibit B

#### Description of Project and Scope of Work For

#### New Children's Advocacy Rooms at Skokie & Bridgeview Courthouses

This project consists of the design and construction of two children's rooms at the Skokie and Bridgeview Courthouses. These rooms will provide a safe, supervised space for children while their parent or guardian conduct business with the court. Each space will be supervised by three staff members. The space will consist of a waiting/reception area, a supply/storage area, a kitch/food prep area, a main activity room for 15-20 children, a nursery for 3 crib age children, 1 children's bathroom and 1 staff bathroom.

#### Scope of Consultant's Services

The consultant shall provide complete architectural and engineering services as required to design, bid and complete the project, including but not limited to the scope described below and the services described elsewhere in this agreement.

- a) Survey the existing buildings to determine requirements. Systems to be surveyed include plumbing, HVAC, electrical, and architectural.
- b) Survey existing condition of incoming waste supply and waste lines from the existing buildings.
- c) Recommend testing needed prior to commencement of work or at the completion of construction.
- d) Review codes and other regulatory requirements.
- e) Recommend the best solution to the project which will include sequencing of work to allow the minimum disruption to the facility while construction is underway.
- f) Prepare construction cost estimates.
- g) Prepare bid documents.
- h) Assist in the procurement process to award the construction of the project to a General Contractor.
- i) Assist the Contractor in obtaining all necessary building permits.
- j) Provide on-site construction administration.

**Build-out of [Dept. of Public] Health Clinic at Skokie Courthouse  
Scope of Work Summary**

The Cook County Department of Public Health Clinic requires build-out for a new medical clinic to be located at Skokie Courthouse. The area identified for build-out of the new clinic use to be a dental clinic which is currently not in use. The area is approximately 950 to 1,000 square feet. The project will provide a turn-key medical clinic.

The project includes but is not limited to architectural, structural, HVAC, electrical, plumbing, telecommunications/structured wiring, security systems, fire alarm systems, new furniture, fixtures, casework and medical equipment planning. The building, with the exception of the area under construction will be occupied during the build-out. The new medical clinic will include but not be limited to:

- Reception and Waiting Area
- A minimum of three (3) private exam rooms
- One (1) laboratory
- ADA washroom/s and a janitor's closet
- Medical file storage and miscellaneous storage
- All furniture, fixtures and equipment including but not limited to: reception area desk, medical filing system (i.e. ARC/equivalent), exam tables, casework including computer unit & sink units for exam rooms and laboratory, miscellaneous clinic equipment, crash rails throughout all seating and task chairs.
- All basic clinical medical equipment including but not limited to autoclave/s, AED (defibrillators), portable suction machine/aspirator, oxygen tanks and cart/resuscitator, hemopoint/globin/hemocrit photometers, weight scales, integrated diagnostic systems for each exam room, EKG machines, and sample refrigerator for the lab.

**COOK COUNTY CHILDREN'S ADVOCACY ROOMS & PUBLIC HEALTH CLINICS  
AT VARIOUS COURTHOUSES  
BRIDGEVIEW, MARKHAM, & SKOKIE**

**PROJECT COST ESTIMATE SUMMARY**

PROJECT LOCATION	SCOPE	AREA	TOTAL EST. COST
BRIDGEVIEW 5TH MUNICIPAL COURTHOUSE 10220 S. 76TH AVENUE, BRIDGEVIEW, IL 60455	CHILD ADVOCACY ROOM	2,170 SF	\$318,007.76
MARKHAM 6TH MUNICIPAL COURTHOUSE 16501 KEDZIE AVENUE, MARKHAM, IL 60428	PUBLIC HEALTH CLINIC	2091 SF	\$259,502.84
SKOKIE 2ND MUNICIPAL COURTHOUSE 5600 OLD ORCHARD ROAD, SKOKIE, IL 60077	CHILD ADVOCACY ROOM	4389 SF	\$396,294.99
	PUBLIC HEALTH CLINIC	1027 SF	\$231,221.71
<b>Grand Total</b>			<b>\$1,207,197.30</b>

This cost estimate is not an exact statement of cost, and is intended to be an estimate of probable cost only. Actual cost can only be determined by the bid process. Taylor & Associates and its consultants do not guarantee that this estimate of cost will match the contractors bid. See back-up documentation for cost breakdown of each location.

**CHILDREN'S ADVOCACY ROOM  
BRIDGEVIEW COURTHOUSE  
COST ESTIMATE**

CONSTRUCTION DIVISION	SCOPE ITEM	UNIT	UNIT COST	QUANTITY	EXTENSION
<b>DIVISION 2</b>					
Demolition	Demolition of Walls	S.F.	\$1.40	405	\$567.00
	Demolition of Vault	Each	\$5,000.00	1	\$5,000.00
	Suspended ceiling, 2'x4', incl. System, gypsum	S.F.	\$0.60	2170	\$1,302.00
	Vinyl or rubber cove base	L.F.	\$0.75	216	\$162.00
	Carpet, bonded, inc. surface scraping	S.F.	\$0.36	2170	\$781.20
	Interior 1-3/8" thick, frames inc. trim, metal, 3'x7'H	Each	\$57.00	4	\$228.00
	Cabinets, base	L.F.	\$8.95	228	\$2,022.70
	Countertop	L.F.	\$5.95	228	\$1,344.70
	Asbestos Abatement Allowance	Lump	\$14,500.00	1	\$14,500.00
<b>DIVISION 8</b>					
Doors and Windows	Standard Hollow Metal Frame 3' X 7'	Each	\$202.00	18	\$3,636.00
	Standard Hollow Metal Door 3' X 7'	Each	\$335.00	17	\$5,685.00
	Standard Hollow Metal Door 3' X 7', w/ vision light	Each	\$428.00	1	\$428.00
	Swinging Glass Door, inc. hardware, 1/2" thick, tempered, 3'x7'	Each	\$2,450.00	3	\$7,350.00
	Door Hardware-Interior	Each	\$500.00	17	\$8,500.00
	Glazed Curtain Wall, aluminum, stock, inc. glazing	S.F.	\$44.50	308	\$13,706.00
	Window Glass, clear float, stops, putty bed, tinted, tempered, 3/16" thick	S.F.	\$9.00	32	\$288.00
	Interior Bi-fold Wood Door, w/ hardware, no frame or trim, 6' wide	Each	\$206.00	1	\$206.00
<b>DIVISION 9</b>					
Finishes	Gypsum Board Partition Wall, metal studs, M.B., 25ga., 16" O.C., 3-5/8" W	S.F.	\$4.06	3450	\$14,007.00
	Wall Paint, primer coat, 2 coats, smooth finish, roller	S.F.	\$0.61	6500	\$3,965.00
	Ceramic Tile Base, 1" X 4" H pc., with 1"X1" tiles, thin set	L.F.	\$10.45	68.8	\$718.98
	Ceramic Tile Floor, 12"X12"	S.F.	\$6.90	142	\$979.80
	Ceramic Tile Wall, 6"X6", thin set	S.F.	\$6.95	309.4	\$2,150.33
	Vinyl Composite Tile, 12"x12", 1/16" thick, solid	S.F.	\$3.31	218	\$721.58
	Shoei Nylon Carpet, level loop, 32oz., medium traffic	S.Y.	\$37.00	154	\$5,698.00
	Carpet Tile, tufted nylon, 18"x18", cushion back, 26oz.	S.Y.	\$50.00	105.3	\$5,265.00
	Suspended Ceiling, not inc. 1-1/2" carrier channels, mineral fiber 2'x2'x3/4"	S.F.	\$3.53	2170	\$7,660.10
<b>DIVISION 10</b>					
Specialties	Grab Bar, straight, 1-1/4" diameter, stainless steel, 18" long	Each	\$44.50	2	\$89.00
	Grab Bar, straight, 1-1/4" diameter, stainless steel, 36" long	Each	\$49.00	2	\$98.00
	Grab Bar, straight, 1-1/4" diameter, stainless steel, 42" long	Each	\$53.00	2	\$106.00
	Restroom Accessories	Per Toilet Room	\$600.00	2	\$1,200.00
	Dispenser Units, combined soap & towel dispenser	Each	\$151.00	3	\$453.00
	Children's cubbies, 5-section, wood, w/ pegboard backs	Each	\$405.00	2	\$810.00
	Shelving, 3/4" thick	L.F.	\$8.50	60	\$510.00
<b>DIVISION 11</b>					
Equipment	Exam Tables, vinyl top w/ base cabinets	Each	\$2,500.00	1	\$2,500.00
	Kitchen Equipment	Lump	\$2,000.00	1	\$2,000.00
<b>DIVISION 12</b>					
Furnishings	Base Cabinets, laminated plastic	L.F.	\$335.00	21.6	\$7,236.00
	Wall Cabinets, laminated plastic	L.F.	\$243.00	15.2	\$3,693.60
	Countertop, plastic laminate, 24" wide w/ backsplash	L.F.	\$37.50	21.6	\$810.00
	Roller window shades, remote control	S.F.	\$45.00	292.8	\$13,176.00
	Furniture	See Table	\$26,000.00	1	\$26,000.00
<b>DIVISION 22</b>					
Plumbing	Water Closet, rough-in, wall hung, supply, waste & vent	Each	\$950.00	2	\$1,900.00
	Fixtures-Lavatories	Each	\$900.00	2	\$1,800.00
	Sink with faucet and drain, single bowl	Each	\$450.00	3	\$1,350.00
	Plumbing Distribution	Lump	\$12,500.00	1	\$12,500.00
<b>DIVISION 23</b>					
Mechanical	Mechanical Distribution	Lump	\$20,000.00	1	\$20,000.00
<b>DIVISION 26</b>					
Electrical	Electrical Distribution	Lump	\$28,000.00	1	\$28,000.00
	Light Fixtures	Each	\$169.00	40	\$6,760.00
	Emergency Lighting	Each	\$265.00	6	\$1,590.00
	Exit Lighting, Single Faced	Each	\$137.00	5	\$685.00
	Exit Lighting, Double Faced	Each	\$154.00	1	\$154.00
	Electrical Panels, 42 Circuits	Each	\$4,500.00	1	\$4,500.00
	Sub-Total				\$237,873.97
	Contingency	%	15%		\$35,681.10
	Total				\$273,555.07
<b>DIVISION 1</b>					
General Requirements	General Contractor's Fee	%	10%	\$27,355.51	
	General Conditions	%	3%	\$8,206.65	
	Bonds & Insurance	%	2%	\$5,471.10	
	Permit Fees	%	1%	\$3,419.44	
<b>Grand Total</b>					<b>\$318,007.76</b>

This cost estimate is not an exact statement of cost, and is intended to be an estimate of probable cost only. Actual cost can only be determined by the bid process. Taylor & Associates and its consultants do not guarantee that this estimate of cost will match the contractors bid.

PUBLIC HEALTH CLINIC  
MARKHAM COURTHOUSE  
COST ESTIMATE

CONSTRUCTION DIVISION	SCOPE ITEM	UNIT	UNIT COST	QUANTITY	EXTENSION
<b>DIVISION 2</b>					
Demolition	Demolition of Walls	S.F.	\$1.40	1182.7	\$1,655.78
	Suspended ceiling, 2'x4', incl. System, gypsum	S.F.	\$0.60	1980.5	\$1,188.30
	Gypsum board	S.F.	\$0.99	73.3	\$72.57
	Vinyl or rubber cove base	L.F.	\$0.36	537.91	\$193.65
	Vinyl Composite Tile, 12"x12"	S.F.	\$0.72	1565.1	\$1,126.87
	Tile, ceramic	S.F.	\$1.15	73.3	\$84.30
	Carpet, bonded, inc. surface scraping	S.F.	\$0.36	385.2	\$138.67
	Interior 1-3/8" thick, frames inc. trim, metal, 3'x7'H	Each	\$57.00	9	\$513.00
	Demolition of Skylight	S.F.	\$4.53	1	\$4.53
	Cabinets, base	L.F.	\$8.95	9.8	\$87.71
	Countertop	L.F.	\$5.95	9.8	\$58.31
	Lavatory, wall hung	Each	\$54.00	4	\$216.00
	Water closet, wall mounted	Each	\$77.00	2	\$154.00
	Sink, single compartment	Each	\$87.50	2	\$135.00
	Asbestos Abatement Allowance	Lump	\$13,000.00	1	\$13,000.00
<b>DIVISION 8</b>					
Doors and Windows	Standard Hollow Metal Frame 3' X 7'	Each	\$202.00	11	\$2,222.00
	Standard Hollow Metal Door 3' X 7'	Each	\$335.00	11	\$3,685.00
	Door Hardware-Interior	Each	\$250.00	11	\$2,750.00
	Interior Bi-fold Wood Door, w/ hardware, no frame or trim, 3' wide	Each	\$129.00	1	\$129.00
<b>DIVISION 9</b>					
Finishes	Gypsum Board Partition Wall, metal studs, NLB, 25ga., 16" O.C., 3-5/8" W	S.F.	\$4.06	1,690	\$6,859.37
	Wall Paint, primer coat, 2 coats, smooth finish, roller	S.F.	\$0.61	5937.46	\$3,621.85
	Ceramic Tile Base, 1' X 4" Hpc., with 1"X1" tiles, thin set	L.F.	\$10.45	52	\$543.40
	Ceramic Tile Floor, 12"X12"	S.F.	\$8.90	63	\$434.70
	Ceramic Tile Wall, 6"X6", thin set	S.F.	\$8.95	231.25	\$1,607.19
	Vinyl Sheet Goods, backed, .065" thick, max	S.F.	\$5.40	437	\$2,359.80
	Sheet Nylon Carpet, level loop, 32oz., medium traffic	S.Y.	\$37.00	96	\$3,552.00
	Suspended Ceiling, not inc. 1-1/2" carrier channels, mineral fiber 2'x2'x3/4"	S.F.	\$3.53	2053.8	\$7,249.91
<b>DIVISION 10</b>					
Specialties	Grab Bar, straight, 1-1/4" diameter, stainless steel, 18" long	Each	\$44.50	1	\$44.50
	Grab Bar, straight, 1-1/4" diameter, stainless steel, 36" long	Each	\$49.00	1	\$49.00
	Grab Bar, straight, 1-1/4" diameter, stainless steel, 42" long	Each	\$53.00	1	\$53.00
	Restroom Accessories	Each	\$600.00	2	\$1,200.00
	Wall Screens, divider panels, free standing, fiber core, fabric face, 5'	L.F.	\$89.00	24	\$2,136.00
<b>DIVISION 11</b>					
Equipment	Exam Tables, vinyl top w/ base cabinets	See Table	ind below		
	Kitchen Equipment	Lump	\$2,000.00	1	\$2,000.00
<b>DIVISION 12</b>					
Furnishings	Base Cabinets, laminated plastic	L.F.	\$335.00	24.8	\$8,308.00
	Wall Cabinets, laminated plastic	L.F.	\$243.00	21.8	\$5,297.40
	Countertop, plastic laminate, 24" wide w/ backsplash	L.F.	\$37.50	24.8	\$930.00
	Laboratory Countertop, acidproof, not inc. base cabinets	L.F.	\$54.00	15.1	\$815.40
	Furniture	See Table	\$14,744.00	1	\$14,744.00
<b>DIVISION 22</b>					
Plumbing	Water Closet, rough-in, wall hung, supply, waste & vent	Each	\$950.00	2	\$1,900.00
	Fixtures-Lavatories	Each	\$900.00	2	\$1,800.00
	Sink with faucet and drain, single bowl	Each	\$450.00	5	\$2,250.00
	Plumbing Distribution	Lump	\$30,000.00	1	\$30,000.00
<b>DIVISION 23</b>					
Mechanical	Mechanical Distribution	Lump	\$35,000.00	1	\$35,000.00
<b>DIVISION 26</b>					
Electrical	Electrical Distribution	Lump	\$47,500.00	1	\$47,500.00
	Light Fixtures	Each	\$109.00	30	\$5,070.00
	Emergency Lighting	Each	\$265.00	5	\$1,325.00
	Exit Lighting, Single Faced	Each	\$137.00	4	\$548.00
	Exit Lighting, Double Faced	Each	\$154.00	1	\$154.00
	Electrical Panels, 42 Circuits	Each	\$4,500.00	1	\$4,500.00
	Sub-Total				\$194,111.52
	Contingency	%	15%		\$29,116.73
	Total				\$223,228.25
<b>DIVISION 1</b>					
General Requirements	General Contractor's Fee	%	10%	\$22,322.83	
	General Conditions	%	3%	\$6,696.85	
	Bonds & Insurance	%	2%	\$4,464.57	
	Permit Fees	%	1%	\$2,790.35	
Grand Total					\$259,502.84

This cost estimate is not an exact statement of cost, and is intended to be an estimate of probable cost only. Actual cost can only be determined by the bid process. Taylor & Associates and its consultants do not guarantee that this estimate of cost will match the contractors bid.

**CHILDREN'S ADVOCACY ROOM  
SKOKIE COURTHOUSE  
COST ESTIMATE**

CONSTRUCTION DIVISION	SCOPE ITEM	UNIT	UNIT COST	QUANTITY	EXTENSION
<b>DIVISION 2</b>					
Demolition	Demolition of Walls	S.F.	\$1.40	130.4	\$182.56
	Suspended ceiling, 2'x4", incl. System, gypsum	S.F.	\$0.60	3490	\$2,094.00
	Vinyl or rubber cove base	L.F.	\$0.36	441.2	\$158.83
	Carpet, bonded, inc. surface scraping	S.F.	\$0.36	3490	\$1,256.40
	Interior 1-3/8" thick, frames inc. trim, metal, 3'x7'H	Each	\$57.00	4	\$228.00
	Asbestos Abatement Allowance	Lump	\$15,000.00	1	\$15,000.00
<b>DIVISION 8</b>					
Doors and Windows	Standard Hollow Metal Frame 3' X 7'	Each	\$202.00	16	\$3,232.00
	Standard Hollow Metal Door 3' X 7'	Each	\$335.00	14	\$4,690.00
	Standard Hollow Metal Door 3' X 7', w/ vision light	Each	\$426.00	2	\$856.00
	Swinging Glass Door, inc. hardware, 1/2" thick, tempered, 6'x7'	Each	\$4,825.00	2	\$9,250.00
	Door Hardware-Interior	Each	\$500.00	16	\$8,000.00
	Glazed Curtain Wall, aluminum, stock, inc. glazing	S.F.	\$44.50	274	\$12,175.20
	Window Glass, clear float, slope, putty bed, tinted, tempered, 3/16" thick	S.F.	\$0.00	32	\$288.00
	Interior Bi-fold Wood Door, w/ hardware, no frame or trim, 6' wide	Each	\$206.00	1	\$206.00
<b>DIVISION 9</b>					
Finishes	Gypsum Board Partition Wall, metal studs, M.B., 25ga., 16" O.C., 3-5/8" W	S.F.	\$4.06	4,142	\$16,816.52
	Wall Paint, primer coat, 2 coats, smooth finish, roller	S.F.	\$0.61	7207	\$4,396.27
	Ceramic Tile Base, 1' X 4" H pc., with 1"X1" tiles, thin set	L.F.	\$10.45	70.2	\$733.59
	Ceramic Tile Floor, 12"X12"	S.F.	\$6.00	160	\$1,104.00
	Ceramic Tile Wall, 6"X6", thin set	S.F.	\$6.95	314	\$2,182.30
	Vinyl Composite Tile, 12"x12", 1/16" thick, solid	S.F.	\$3.31	757	\$2,505.67
	Sheet Nylon Carpet, level loop, 32oz., medium traffic	S.Y.	\$37.00	170	\$6,290.00
	Carpet Tile, tufted nylon, 18"x18", cushion back, 26oz.	S.Y.	\$50.00	134	\$6,700.00
	Suspended Ceiling, not inc. 1-1/2" carrier channels, mineral fiber 2'x2'x3/4"	S.F.	\$3.53	4375	\$15,443.75
<b>DIVISION 10</b>					
Specialties	Grab Bar, straight, 1-1/4" diameter, stainless steel, 18" long	Each	\$44.50	2	\$89.00
	Grab Bar, straight, 1-1/4" diameter, stainless steel, 36" long	Each	\$49.00	2	\$98.00
	Grab Bar, straight, 1-1/4" diameter, stainless steel, 42" long	Each	\$53.00	2	\$106.00
	Restroom Accessories	Per Toilet Room	\$600.00	2	\$1,200.00
	Dispenser Units, combined soap & towel dispenser	Each	\$151.00	3	\$453.00
	Children's cubbies, 5-sections, wood, w/ pegboard back	Each	\$405.00	2	\$810.00
	Shelving, 3/4" thick	L.F.	\$8.50	68	\$578.00
<b>DIVISION 11</b>					
Equipment	Exam Tables, vinyl top w/ base cabinets	Each	\$2,500.00	1	\$2,500.00
	Kitchen Equipment	Lump	\$2,000.00	1	\$2,000.00
<b>DIVISION 12</b>					
Furnishings	Base Cabinets, laminated plastic	L.F.	\$335.00	37.2	\$12,462.00
	Wall Cabinets, laminated plastic	L.F.	\$243.00	23	\$5,589.00
	Countertop, plastic laminate, 24" wide w/ backsplash	L.F.	\$37.50	37.2	\$1,395.00
	Roller window shades, remote control	S.F.	\$45.00	552.55	\$24,864.75
	CAR Furniture	See Table	\$26,000.00	1	\$26,000.00
<b>DIVISION 22</b>					
Plumbing	Water Closet, rough-in, wall hung, supply, waste & vent	Each	\$950.00	2	\$1,900.00
	Fixtures-Lavatories	Each	\$900.00	2	\$1,800.00
	Sink with faucet and drain, single bowl	Each	\$450.00	3	\$1,350.00
	Plumbing Distribution	Lump	\$21,000.00	1	\$21,000.00
<b>DIVISION 23</b>					
Mechanical	Mechanical Distribution	Lump	\$20,000.00	1	\$20,000.00
<b>DIVISION 26</b>					
Electrical	Electrical Distribution	Lump	\$50,000.00	1	\$50,000.00
	Light Fixtures	Each	\$109.00	50	\$8,450.00
	Emergency Lighting	Each	\$265.00	6	\$1,590.00
	Exit Lighting, Single Faced	Each	\$137.00	3	\$411.00
	Exit Lighting, Double Faced	Each	\$154.00	2	\$308.00
	Electrical Panels, 42 Circuits	Each	\$4,500.00	1	\$4,500.00
	Sub-Total				\$296,433.84
	Contingency	%	15%		\$44,465.08
	Total				\$340,898.92
<b>DIVISION 1</b>					
General Requirements	General Contractor's Fee	%	10%	\$34,089.89	
	General Conditions	%	3%	\$10,226.97	
	Bonds & Insurance	%	2%	\$6,817.98	
	Permit Fees	%	1%	\$3,408.99	
<b>Grand Total</b>					<b>\$398,294.99</b>

This cost estimate is not an exact statement of cost, and is intended to be an estimate of probable cost only. Actual cost can only be determined by the bid process. Taylor & Associates and its consultants do not guarantee that this estimate of cost will match the contractors bid.

**PUBLIC HEALTH CLINIC  
SKOKIE COURTHOUSE  
COST ESTIMATE**

CONSTRUCTION DIVISION	SCOPE ITEM	UNIT	UNIT COST	QUANTITY	EXTENSION
<b>DIVISION 2</b>					
Demolition	Demolition of Walls	S.F.	\$1.40	765	\$1,071.00
	Suspended ceiling, 2'x4', incl. System, gypsum	S.F.	\$0.60	864.7	\$518.82
	Vinyl or rubber cove base	L.F.	\$0.36	120.2	\$43.27
	Vinyl Composite Tile, 12"x12"	S.F.	\$0.72	864.7	\$622.58
	Interior 1-3/8" thick, frames inc. trim, metal, 3'x7'H	Each	\$57.00	6	\$342.00
	Cabinets, base	L.F.	\$8.95	20	\$179.00
	Countertop	L.F.	\$5.95	20	\$119.00
	Sink, single compartment	Each	\$67.50	3	\$202.50
	Asbestos Abatement Allowance	Lump	\$7,500.00	1	\$7,500.00
<b>DIVISION 8</b>					
Doors and Windows	Standard Hollow Metal Frame 3' X 7'	Each	\$202.00	10	\$2,020.00
	Standard Hollow Metal Door 3' X 7'	Each	\$335.00	10	\$3,350.00
	Door Hardware-Interior	Each	\$250.00	10	\$2,500.00
	Interior Bi-fold Wood Door, w/ hardware, no frame or trim, 3' wide	Each	\$129.00	2	\$258.00
<b>DIVISION 9</b>					
Finishes	Gypsum Board Partition Wall, metal studs, NLB, 25ga., 16" O.C., 3-5/8" W	S.F.	\$4.08	1,280	\$5,196.80
	Wall Paint, primer coat, 2 coats, smooth finish, roller	S.F.	\$0.61	3460.34	\$2,110.81
	Ceramic Tile Base, 1' X 4" H pc., with 1"X1" tiles, thin set	L.F.	\$10.45	49	\$512.05
	Ceramic Tile Floor, 12"X12"	S.F.	\$6.90	71	\$489.90
	Ceramic Tile Wall, 6"X6", thin set	S.F.	\$6.95	212	\$1,473.40
	Vinyl Sheet Goods, backed, .065" thick, max	S.F.	\$5.40	408	\$2,203.20
	Sheet Nylon Carpet, level loop, 32oz., medium traffic	S.Y.	\$37.00	54.5	\$2,016.50
	Suspended Ceiling, not inc. 1-1/2" carrier channels, mineral fiber 2'x2'x3/4"	S.F.	\$3.53	1029.5	\$3,634.14
<b>DIVISION 10</b>					
Specialties	Grab Bar, straight, 1-1/4" diameter, stainless steel, 18" long	Each	\$44.50	1	\$44.50
	Grab Bar, straight, 1-1/4" diameter, stainless steel, 36" long	Each	\$49.00	1	\$49.00
	Grab Bar, straight, 1-1/4" diameter, stainless steel, 42" long	Each	\$53.00	1	\$53.00
	Restroom Accessories	Per Room	\$600.00	2	\$1,200.00
<b>DIVISION 11</b>					
Equipment	Exam Tables, vinyl top w/ base cabinets	Each	\$2,500.00	4	\$10,000.00
	Kitchen Equipment	Lump	\$2,000.00	1	\$2,000.00
<b>DIVISION 12</b>					
Furnishings	Base Cabinets, laminated plastic	L.F.	\$335.00	32	\$10,720.00
	Wall Cabinets, laminated plastic	L.F.	\$243.00	17.8	\$4,325.40
	Countertop, plastic laminate, 24" wide w/ backsplash	L.F.	\$37.50	24	\$900.00
	Laboratory Countertop, acidproof, not inc. base cabinets	L.F.	\$54.00	8	\$432.00
	Reception Desk	Each	\$850.00	1	\$850.00
<b>DIVISION 22</b>					
Plumbing	Water Closet, rough-in, wall hung, supply, waste & vent	Each	\$950.00	2	\$1,900.00
	Fixtures-Lavatories	Each	\$900.00	2	\$1,800.00
	Sink with faucet and drain, single bowl	Each	\$450.00	5	\$2,250.00
	Plumbing Distribution	Lump	\$24,000.00	1	\$24,000.00
<b>DIVISION 23</b>					
Mechanical	Mechanical Distribution	Lump	\$31,000.00	1	\$31,000.00
<b>DIVISION 26</b>					
Electrical	Electrical Distribution	Lump	\$40,000.00	1	\$40,000.00
	Light Fixtures	Each	\$169.00	30	\$5,070.00
	Emergency Lighting	Each	\$265.00	4	\$1,060.00
	Exit Lighting, Single Faced	Each	\$137.00	2	\$274.00
	Exit Lighting, Double Faced	Each	\$154.00	1	\$154.00
	Electrical Panels, 42 Circuits	Each	\$4,500.00	1	\$4,500.00
	Sub-Total				\$172,956.87
	Contingency	%	15%		\$25,943.53
	<b>Total</b>				<b>\$198,900.40</b>
<b>DIVISION 1</b>					
General Requirements	General Contractor's Fee	%	10%	\$19,890.04	
	General Conditions	%	3%	\$5,967.01	
	Bonds & Insurance	%	2%	\$3,978.01	
	Permit Fees	%	1%	\$2,486.25	
<b>Grand Total</b>					<b>\$231,221.71</b>

This cost estimate is not an exact statement of cost, and is intended to be an estimate of probable cost only. Actual cost can only be determined by the bid process. Taylor & Associates and its consultants do not guarantee that this estimate of cost will match the contractors bid.


[www.onyxchicago.com](http://www.onyxchicago.com)

March 24, 2009

Mr. Felix Ichile  
Project Director,  
Office of Capital Planning & Policy  
Cook County, Illinois

Re: County Wide Roof Replacement Project Phase IV  
Group II

**Countywide Roof Replacement Project Phase IV, Group II Construction Estimate**

**Oak Forest Hospital Administration Building 5,000 s.f.**

- Demolition	\$32,000.00
- New Roofing System	\$40,000.00

Total	\$72,000.00
-------	-------------

**Oak Forest Building "B" Penthouses 5,840 s.f.**

- Demolition	\$18,600.00
- New Roof System	\$26,400.00

Total	\$45,000.00
-------	-------------

**Oak Forest Building "F" Annex 4,150 s.f.**

- Demolition	\$13,300.00
- New Roof System	\$26,700.00

Total	\$40,000.00
-------	-------------

**Oak Forest Catholic Chapel 10,150 s.f.**

- Demolition	\$30,000.00
- New Roof System	\$54,000.00

Total	\$84,000.00
-------	-------------

**Oak Forest Lab & Morgue 8,800 s.f.**

- Roof Prep & Coating	\$27,000.00
-----------------------	-------------

Total	\$27,000.00
-------	-------------



March 24, 2009

Page 2

**Oak Forest Building "E" 18,800 s.f.**

- Demolition	\$87,200.00
- New Roof System	\$162,800.00

Total	\$250,000.00
-------	--------------

**Oak Forest Walkway 23 1,500 s.f.**

- Demolition	\$6,000.00
- New Roof System	\$8,500.00

Total	<u>\$ 14,500.00</u>
-------	---------------------

Sub Total	\$532,500.00
-----------	--------------

Bond	\$ 9,500.00
------	-------------

Conditions of the Contract	\$ 47,500.00
----------------------------	--------------

Mobilization	\$ 29,500.00
--------------	--------------

Contingency 15%	<u>\$ 79,875.00</u>
-----------------	---------------------

<b>Total Construction Estimate</b>	<b>\$698,975.00</b>
------------------------------------	---------------------

Thanks,



Victor E. Simpkins

Onyx Architectural Services, Inc

**ONYX**Architectural  
Services, Inc.[www.onyxchicago.com](http://www.onyxchicago.com)

March 24, 2009

Mr. Felix Ichile  
 Project Director,  
 Office of Capital Planning & Policy  
 Cook County, Illinois

Re: County Wide Roof Replacement Project Phase IV  
 Group III

**Countywide Roof Replacement Project Phase IV, Group III Construction Estimate**

**The County Building 118 N. Clark 53,360 s.f.**

- Demolition	\$388,000.00
- New Roofing System	\$612,000.00

Total	\$1,000,000.00
-------	----------------

**The Durand Building and Sky Bridge 6,200 s.f.**

- Roofing Repairs	\$21,700.00
-------------------	-------------

Total	\$21,700.00
-------	-------------

**The Hektoen Building 12,500 s.f.**

- Demolition	\$72,500.00
- New Roof System	\$112,500.00

Total	\$185,000.00
-------	--------------

**Provident Hospital 74,500 s.f.**

- Demolition	\$432,100.00
- New Roof System	\$648,150.00

Total	\$1,080,250.00
-------	----------------

**The Stein Forensic Building 28,834 s.f.**

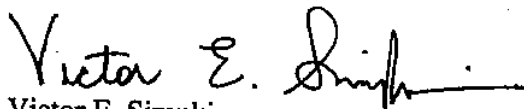
- Roofing Repairs	\$108,200.00
-------------------	--------------

Total	\$108,200.00
-------	--------------

March 24, 2009  
Page 2

Sub Total	\$2,395,150.00
Bond	\$ 43,000.00
Conditions of the Contract	\$ 213,200.00
Mobilization	\$ 131,700.00
Contingency 15%	<u>\$ 359,272.50</u>
<b>Total Construction Estimate</b>	<b>\$3,142,322.50</b>

Thanks,



Victor E. Simpkins  
Onyx Architectural Services, Inc

REVISION  
Meeting of April 15, 2009

**BUREAU OF CAPITAL, PLANNING AND FACILITIES MANAGEMENT**  
**OFFICE OF CAPITAL PLANNING AND POLICY**

**PERMISSION TO ADVERTISE**

Transmitting a Communication, dated March 4, 2009 from

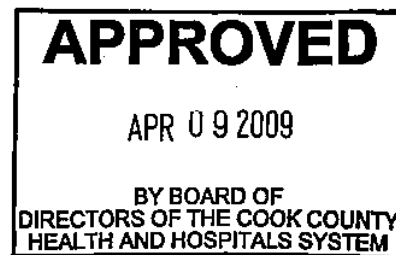
BRUCE WASHINGTON, DIRECTOR

requesting authorization for the Purchasing Agent to advertise for bids for the construction of The New Children's Advocacy Rooms at Skokie and Bridgeview Courthouses and The Public Health Clinics at Skokie and Markham Courthouses.

Contract period: June 1, 2009 through June 1, 2010. (20000 Bond Account).

Approval of this item would commit Fiscal Year 2009 funds.

Approval of this item requires the issuance of General Obligation Capital Improvement Bonds and is contingent upon approval of the Cook County Health & Hospital Systems Board.



*Record # 752*

NEW  
Meeting of April 15, 2009

**BUREAU OF CAPITAL, PLANNING AND FACILITIES MANAGEMENT**  
**OFFICE OF CAPITAL PLANNING AND POLICY**

**PERMISSION TO ADVERTISE**

**CCHHS**  
**Board of Directors**

**WITHDRAWN**  
**04/09/09**

Transmitting a Communication, dated March 25, 2009 from

BRUCE WASHINGTON, Director

requesting authorization for the Purchasing Agent to advertise for bids for professional services for the Countywide Roof Renovation Project Phase IV - Bid Package 2.

This provides for the complete tear-off and replacement or repair of the roofs at the following locations. Bid Package 2 includes: Oak Forest Hospital Campus; Administration Building, Building "B" Penthouse, Building "F" Annex, Catholic Chapel, Laboratory & Morgue, New Building "E" and Walkway.

Bond Account: 20000

Approval of this item would commit Fiscal Year 2009 funds.

Approval of this item would commit Fiscal Year 2009 and future year funds.

Approval of this item requires the issuance of General Obligation Capital Improvement Bonds and is contingent upon the approval the the Cook County Health & Hospital Systems Board.

This is categorized as a Roof Renovation Project and received Board Authority in 1999.

*Record # 900*

NEW  
Meeting of April 15, 2009

**BUREAU OF CAPITAL, PLANNING AND FACILITIES MANAGEMENT**  
**OFFICE OF CAPITAL PLANNING AND POLICY**

**PERMISSION TO ADVERTISE**

**CCHHS**  
**Board of Directors**

Transmitting a Communication, dated March 25, 2009 from

**WITHDRAWN**

BRUCE WASHINGTON, Director

**04/09/09**

requesting authorization for the Purchasing Agent to advertise for bids for professional services for the Countywide Roof Renovation Project Phase IV - Bid Package 3.

This provides for the complete tear-off and replacement or repair of the roofs at the following locations.

Bid Package 3 includes: 118 N. Clark Street, The Durand Building & Sky Bridge, The Hektoen Building, Provident Hospital and The Stein Forensic Institute.

Bond Account: 20000

Approval of this item would commit Fiscal Year 2009 funds.

Approval of this item would commit Fiscal Year 2009 and future year funds.

Approval of this item requires the issuance of General Obligation Capital Improvement Bonds and is contingent upon the approval the the Cook County Health & Hospital Systems Board.

This is categorized as a Roof Renovation Project and received Board Authority in 1999.

*Rec'd #901*

# Cook County Department of Public Health

## Cook County Health & Hospitals System

(formerly Cook County Bureau of Health Services)

Todd H. Stroger • President  
Cook County Board of Commissioners

Warren L. Batts • Chairman  
Cook County Health & Hospitals System

Jorge Ramirez • Vice Chairman  
Cook County Health & Hospitals System

David R. Small, FACHE • Interim CEO  
Cook County Health & Hospitals System



**AS AMENDED**

### Health System Board Members

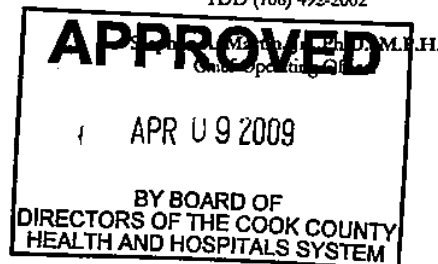
Dr. David A. Ansell  
Commissioner Jerry Butler  
David N. Carvalho  
Quin R. Golden  
Benn Greenspan  
Sr. Sheila Lyne  
Dr. Luis R. Muñoz  
Heather E. O'Donnell  
Andrea L. Zopp

1010 Lake Street, Suite 300  
Oak Park, Illinois 60301

Telephone (708) 492-2000  
TDD (708) 492-2002

March 11, 2009

Honorable Chairman and Members  
Cook County Health and Hospitals System



Transmitting a communication requesting authorization to accept the following **Grant Renewal** to continue services in 2009.

**GRANTOR:** Illinois Department of Public Health

**FOR:** A program which will provide services to increase immunization rates in children less than eighteen (18) years old, including activities such as maintaining immunization record keeping, administering vaccines, sending out recalls and reminders, and performing semi-annual assessments of private immunization providers.

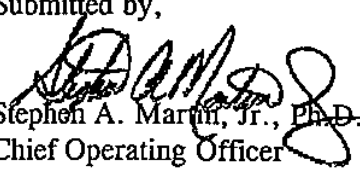
This grant does not require an application process; the funding is automatically renewed. The authorization to accept the previous grant was given on ~~January 31~~ **February 6, 2008** in the amount of \$160,000.00 by the Cook County Board of Commissioners.

**TOTAL GRANT AWARD:** \$160,000.00

**ESTIMATED FISCAL IMPACT:** NONE

**FUNDING PERIOD:** January 1, 2009 through December 31, 2009.

Submitted by,

  
Stephen A. Martin, Jr., Ph.D., MPH  
Chief Operating Officer

ARC

# Cook County Department of Public Health

## Cook County Health & Hospitals System (formerly Cook County Bureau of Health Services)

Todd H. Stroger • President  
Cook County Board of Commissioners

Warren L. Batts • Chairman  
Cook County Health & Hospitals System

Jorge Ramirez • Vice Chairman  
Cook County Health & Hospitals System

David R. Small, FACHE • Interim CEO  
Cook County Health & Hospitals System



**AS AMENDED**

### Health System Board Members

Dr. David A. Ansell  
Commissioner Jerry Butler  
David N. Carvalho  
Quin R. Golden  
Benn Greenspan  
Sr. Sheila Lyne  
Dr. Luis R. Muñoz  
Heather E. O'Donnell  
Andrea L. Zopp

1010 Lake Street, Suite 300  
Oak Park, Illinois 60301

Telephone (708) 492-2000  
TDD (708) 492-2002

Stephen A. Martin, Jr., Ph.D., M.P.H.  
Chief Operating Officer

**APPROVED**

APR 09 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

March 9, 2009

Honorable Chairman and Members  
Cook County Health and Hospitals System

Transmitting a communication requesting authorization to accept the following Grant Renewal to continue services in 2009.

**GRANTOR: Illinois Department of Public Health**

**FOR:** A program which will test Culex mosquitoes and dead crows and blue jays for West Nile virus, and will include the control of larval mosquitoes of the genus Culex, the primary carrier of West Nile virus and St. Louis encephalitis.

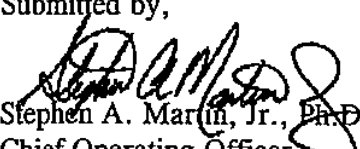
This grant does not require an application process; the funding is automatically renewed. The authorization to accept the previous grant was given on April 23, 2008 in the amount of \$595,426.93 by the Cook County Board of Commissioners.

**TOTAL GRANT AWARD:** ~~\$646,422.02~~ \$646,402.22

**ESTIMATED FISCAL IMPACT:** NONE

**FUNDING PERIOD:** April 1, 2009 through March 31, 2010.

Submitted by,

  
Stephen A. Martin, Jr., Ph.D., MPH  
Chief Operating Officer

PAC



# Cook County Department of Public Health

## Cook County Health & Hospitals System

(Formerly Cook County Bureau of Health Services)

Todd H. Stroger • President  
Cook County Board of Commissioners

Warren L. Batts • Chairman  
Cook County Health & Hospitals System

Jorge Ramirez • Vice Chairman  
Cook County Health & Hospitals System

David R. Small, FACHE • Interim CEO  
Cook County Health & Hospitals System



**AS AMENDED**

### Health System Board Members

Dr. David A. Ansell  
Commissioner Jerry Butler  
David N. Carvalho  
Quin R. Golden  
Ben Greenspan  
Sr. Sheila Lyne  
Dr. Luis R. Muñoz  
Heather E. O'Donnell  
Andrea L. Zopp

1010 Lake Street, Suite 300  
Oak Park, Illinois 60301

Telephone (708) 492-2000  
TDD (708) 492-2002

Stephen A. Martin, Jr., Ph.D., M.P.H.  
Chief Operating Officer

March 11, 2009

Honorable Chairman and Members  
Cook County Health and Hospitals System

Transmitting a communication requesting authorization to accept the following Grant Renewal to continue services in 2009.

**GRANTOR:** Illinois Department of Public Health

**FOR:** The provision that the Cook County Department of Public Health will serve as the Lead Agency for the Regional HIV Implementation Group, coordinating HIV prevention services in Region 8 (Suburban Cook County), including HIV Prevention Health Education and Risk Reduction, and Prevention Counseling, Testing, Referral, and Partner Notification.

This grant does not require an application process; the funding is automatically renewed. The authorization to accept the previous grant was given March 18, 2008, by the Cook County Board of Commissioners, in the amount of ~~\$1,358,000.00~~ \$1,358,001.00

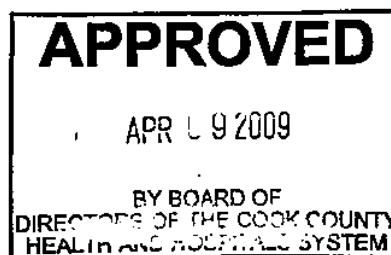
**TOTAL GRANT AWARD:** \$1,358,001.00

**ESTIMATED FISCAL IMPACT:** NONE

**Funding Period:** January 1, 2009 through December 31, 2009

Submitted by,

  
Stephen A. Martin, Jr., Ph.D., M.P.H.  
Chief Operating Officer

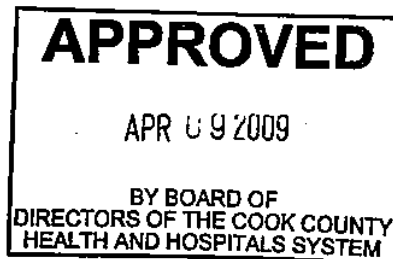


6

ARC

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment



Date: March 27, 2009

Sponsor: David R. Small  
Chief Executive Officer

Operating Unit: CCHHS

Description of Services: MedAssets Net Revenue Sys, LLC (200 North Point Center East, STE 600, Alpharetta, GA 30022) for the provision of Professional Service Fees.

Justification for This Contract: Contract No. 08-41-245 was originally approved by the County Board on 3/18/2008. This Bill needs to go before the System Board in order for vendor payment to be processed (This is the incremental cash accelerated). Through November 30, 2008 incremental cash above the monthly baseline of \$22,300,000.00 totaled \$13,749,965.00. The payment on the first \$10,000,000.00 of incremental cash is \$2,500,000.00 which represents a 25% contingency fee rate.

Cost of Contract And Terms: Contract Period: 3/1/2008 thru 2/28/2011  
Requisition No. 98900113-83433

Budget Info: Fiscal Impact: \$937,491.00  
Budget Acct. No. 890 / 260

Signatures:

CCHHS CFO

CCHHS Director of Purchasing

CCHHS CEO

## Cook County Health & Hospitals System

**Todd H. Stroger • President**  
Cook County Board of Commissioners

**Warren L. Batts • Chairman**  
Cook County Health & Hospital System

**Jorge Ramirez • Vice-Chairman**  
Cook County Health & Hospitals System

**David R. Small, FACHE • Interim CEO**  
Cook County Health & Hospitals System

1900 W. Polk Street, Suite 220  
Chicago, IL 60612  
Tel: (312) 864-6820  
Fax: (312) 864-9994



**Health System Board Members**

Dr. David A. Ansell  
Commissioner Jerry Butler  
David N. Carvalho  
Quin R. Golden  
Benn Greenspan  
Sr. Sheila Lyne  
Dr. Luis R. Munoz  
Heather E. O'Donnell  
Andrea L. Zopp

April 8, 2009

**To: Pitt Calkin**  
Chief Financial Officer, CCHHS

**From: Noe' G. Reyes**  
Management Analyst V

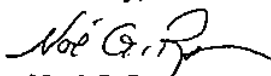
**RE: Medassets Invoice**

Please note that I have reviewed the amount of the invoice and have traced all of the supporting amounts to the original source. These source documents consist of the individual Cash Reports and Medicaid patient fee revenue spread sheets from the three different facilities namely John H. Stroger Jr. Hospital, Oak Forest Hospital, and Provident Hospital.

The methodology also incorporates and reduces the Medicaid receipts by an 8 million dollar Fund Balance Reconciliation, for which I have a reference letter for, so it is incorporated on the calculation. It is my opinion that based on the documents reviewed, Invoice number 075729 from Medassets, it is properly calculated.

Pitt, should you have additional questions, please do not hesitate to call me at extension 41956 or to see me in person.

Sincerely,

  
Noe' G. Reyes

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Approval for Payment**

**Date:** March 25, 2009

**Sponsor:** David Fagus  
Chief Operating Officer

**Operating Unit:** CHS & JTDC

**Description of Services:** Issac Ray Center (1725 W. Harrison St., Suite 110, Chicago, IL 60612) for the provision of Psychologist & Psychiatrist Services.

**Justification for This Contract:** Contract No. 06-45-574 was originally approved by the County Board on 6/06/2006. This Bill needs to go before the System Board in order for vendor payment to be processed.

<b><u>Cost of Contract And Terms:</u></b>	CHS- Invoice #: 2010-62	JTDC- Invoice #: J030109
	Amount: \$116,111.75	Amount: \$604,769.74
	Date of Service: 3-1/09 thru 3-15-09	Date of Service: 3-1-09 thru 5-31-09

Contract Period: 9/01/2006 thru 8/31/2010  
System Requisition No. 82879

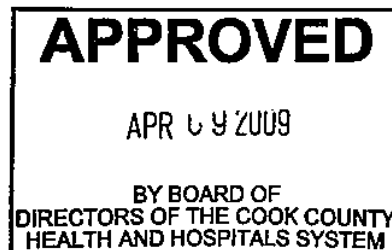
**Budget Info:** Total Fiscal Impact: \$720,881.49  
Budget Acct. No. 240/521060

**Signatures:**

CCHHS CFO

CCHHS Director of  
Purchasing

CCHHS CEO



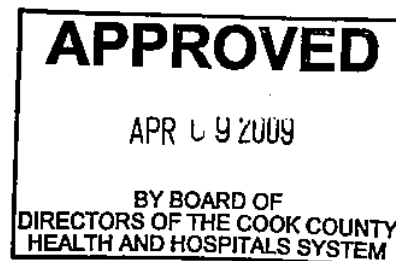
**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Approval for Payment**

**Date:** March 24, 2009

**Sponsor:** Daniel Howard, Director  
Hospital Information Systems

**Operating Unit:** Cook County Health & Hospitals System



**Description of Services:** ACS Corporation (P.O. Box 201322 Dallas, TX 75320) for the provision of professional fixed fees IT management services and Cerner Functions-Clinical Apps for the month of March.

**Justification for This Contract:** Contract No. 07-41-46 was originally authorized by the County Board on 09/07/2006. These Bills need to go before the System Board in order for vendor payment to be processed.

**Cost of Contract And Terms:** Invoice #'s: 373309      Amounts: \$329,166.67  
372968      \$127,443.67

Contract Period: 01/01/2007 thru 12/31/2009  
Requisition No. 98900161-83554

**Budget Info:** Total Fiscal Impact: \$456,610.34  
Budget Acct. No. 1200/890

**Signatures:**

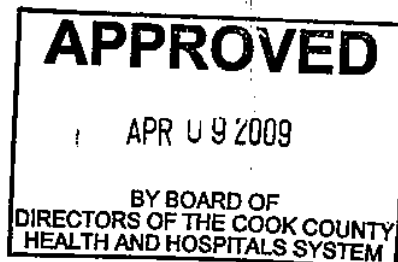
CCHHS CFO

CCHHS Director of  
Purchasing

CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Approval for Payment**



**Date:** March 10, 2009

**Sponsor:** Daniel Ruiz, Director  
Material Management

**Operating Unit:** John H. Stroger, Jr. Hospital of Cook County

**Description of Services:** Northwestern Pharmaceutical (7301 N. Lincoln Ave. #196, Lincolnwood, IL 60712-1702) for the provision of Masimo pulse oximeter sensors.

**Justification for This Contract:** Contract No. 06-15-143H was originally approved by the County Board on 12/21/2005. This payment needs go before the System Board in order for vendor payment to be processed.


**Cost of Contract And Terms:** Invoice #'s: 3630 Amount: \$206,004.96 Shipping Dates: 1-28-09  
3639 \$168,614.88 2-2-09 & 2-4-09

Contract Period: 2/01/06 thru 01/31/09  
Extension Period: 01/31/09 thru 03/01/09  
Requisition #: 98976031-82594

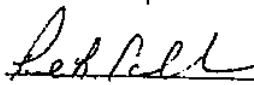
**Budget Info:** Total Fiscal Impact: \$374,619.84  
Budget Acct. No. 897/1225

**Signatures:**

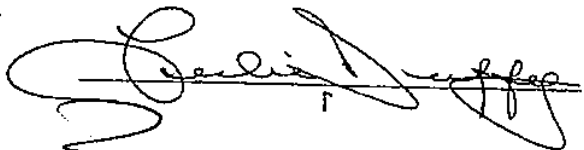
Chief Operating  
Officer

 3/20/09

CCHHS CFO



CCHHS Director of  
Purchasing

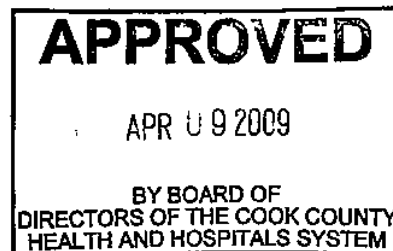


CCHHS CEO



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Approval for Payment**



**Date:** March 24, 2009

**Sponsor:** Joanne Dulski  
System-Wide Administrator  
Director of Laboratories

**Operating Unit:** Department of Pathology Blood Bank, John H. Stroger Jr. Hospital

**Description of Services:** Lifesource Blood Services (1824 Paysphere Circle, Chicago, IL 60674) for the provision of Blood & Blood Products.

**Justification for This Contract:** Contract No. 08-73-73 was originally approved by the County Board on 04/23/2008. These Bills need to go before the System Board in order for vendor payment to be processed.

**Cost of Contract And Terms:** Invoice #'s: 0630-500 Cost: \$112,006.00 Dates: Jan-16-09 to Jan-31-09  
0630-502 \$134,860.00 Feb-01-09 to Feb-15-09

Contract Period: 06/01/2008 thru 05/31/2010  
Requisition No. 98970185-83764

**Budget Info:** Total Fiscal Impact: \$246,866.00  
Budget Acct. No. 1225/897

**Signatures:**

Chief Operating  
Officer

CCHHS CFO

CCHHS Director of  
Purchasing

CCHHS CEO

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Approval for Payment

**APPROVED**

APR 09 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Date: March 25, 2009

Sponsor: Daniel Howard, Director  
Hospital Information Systems

Operating Unit: CCHHS

Description of Services: Siemens Medical Solutions, Inc. (51 Valley Stream Parkway  
Malvern, PA 19335) for the provision of computer software

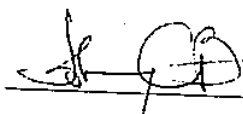
Justification for This Contract: Contract No. 06-41-274 was originally approved by the County Board on 12/06/2005 and renewed on 11/02/2006. This Bill needs to go before the System Board in order for vendor payment to be processed.

Cost of Contract And Terms: Invoice #: 123928 Invoice Date: 9/30/08  
Contract Period: 01/10/2006 thru 01/09/2009  
Requisition No. 98900021-82969

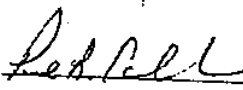
Budget Info: Fiscal Impact: \$143,153.63  
Budget Acct. No. 1200 / 890

Signatures:

Chief Operating  
Officer

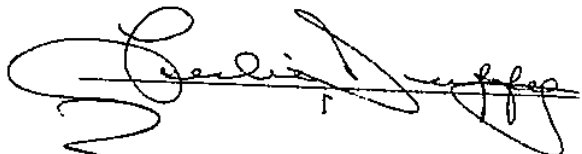

 3/20/09

CCHHS CFO



CCHHS Director of  
Purchasing

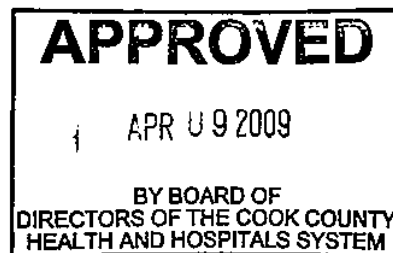
CCHHS CEO



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Approval for Payment**



**Date:** March 24, 2009

**Sponsor:** Johnny C. Brown  
Chief Operating Officer

**Operating Unit:** John H. Stroger Jr. Hospital of Cook County

**Description of Services:** Imperial Parking (547 West Jackson Blvd., STE 900, Chicago, IL 60661) for the provision of Monthly Management Fee and Valet Service for the month of February 2009.

**Justification for This Contract:** Contract No. 07-53-461 was originally approved by the County Board on 1/09/2008. This Bill needs to go before the System Board in order for vendor payment to be processed.

**Cost of Contract And Terms:** Invoice #: 56764  
Contract Period: 1/24/2008 thru 2/05/2011  
Requisition No. 98970178-83692

**Budget Info:** Fiscal Impact: \$134,710.89  
Budget Acct. No. 1225/897

**Signatures:**

Chief Operating  
Officer

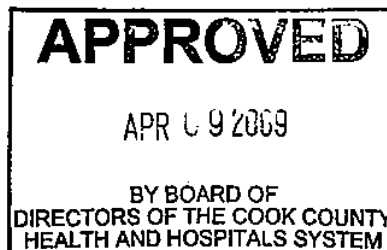
Operating Unit CFO

CCHHS Director of  
Purchasing

CCHHS CEO

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Cook County Health and Hospitals System  
Approval for Board Bill Payment**



**Date:** March 10, 2009

**Sponsor:** Stephen A. Martin Jr., Ph.D., M.P.H.  
Chief Operating Officer

**Operating Unit:** Cook County Department of Public Health

**Description of Service:** The Laboratory Corp. of America/LabCorp., Elmhurst, Illinois has provided Lab testing services for the month of January, 2009,

**Justification for this contract:** Contract # 07-72-354 was approved by the county Board on 11-6-07. These invoices need approval from the Health & Hospital System Board in order for the vendor payment to be processed.

**Cost of the contract and terms:**

<u>Invoice #</u>	<u>Amount</u>	<u>Dates of Service</u>
27254300	\$847.20	January 2009
27198871	\$6,539.26	January 2009
27198817	\$4,854.45	January 2009
27198812	\$11,113.39	January 2009
27198993	\$1,918.50	January 2009
<b>Total \$</b>	<b>\$25,272.80</b>	

Contract Period: 12/1/07 through 11/30/2010

**Budget information:** Fiscal Impact: None \$25,272.80 has been provided for within the current operating budget for Family Planning Grant on Purchase Order 162884-000-OP 9740710.521210.200

**Signatures:**

Sponsor COO

Operating Unit CFO

CCHHS Director  
of Purchasing

CCHHS CEO



**OFFICE OF THE PURCHASING AGENT  
COUNTY OF COOK**  
118 NORTH CLARK ST. ROOM 1018  
CHICAGO, ILLINOIS 60602-1375  
(312) 603-5370

THIS PURCHASE ORDER NUMBER  
MUST APPEAR ON ALL PACKAGES,  
INVOICES, SHIPPING PAPERS AND  
DROP SHIPMENTS.

PURCHASE ORDERED ISSUED TO  
96780

Laboratory Corp of American/Labcor  
321 W Lake St  
Elmhurst IL 60126

DATE  
7/2/2008  
F.O.B. POINT

PURCHASE ORDER NO.  
162884 - 000- OP  
REQUISITION NO.  
00079911 09

COOK COUNTY FEIN: 36-6006541  
ILLINOIS SALES TAX EXEMPT: E-9998-2013-04  
FEDERAL EXCISE TAX EXEMPT CERT: 36-75-D038K

SHIP TO Public Health - Administration  
Public Health Department  
1010 Lake Street RM 300  
Oak Park IL 60301

### DELIVERY INSTRUCTIONS

Attn: Barbara Lakomlak 708-633-2538

DEPT NO  
9740710 Page 1 of 1

LINE	FURNISH THE FOLLOWING SUPPLIES AND/OR SERVICE	QUANTITY/ UNIT	UNIT PRICE	EXTENDED PRICE	ACCOUNT NUMBER
1.00	Contractual Services TESTING LAB, REFERENCE, AS PER CONTRACT 07-72-354 AS AWARDED BY THE COOK COUNTY BOARD ON 11-6-2007. CONTRACT PERIOD: 12/1/2007 THROUGH 11/30/2010 TOTAL BUREAU AWARD OF \$11,773,132.15 CCDPH AWARDED PORTION: 2,863,765.00 AMOUNT ENCUMBERED ON THIS REQUEST: \$100,000.00 BALANCE TO FOLLOW ON A SEPERATE REQUEST.	.00 LO	100,000.0000	100,000.00	9740710-121210-200
<div style="text-align: center;"> <b>APPROVED</b>   APR 09 2009   BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM </div>					
<div style="display: flex; justify-content: space-between;"> <div style="writing-mode: vertical-rl; transform: rotate(180deg);"> RECEIVED DEPT. OF PURCHASE COOK COUNTY 09 FEB 27 PM 4:01 </div> <div> <b>RECEIVED</b>   JUL 14 2008   PURCHASING DEPARTMENT CCDPH </div> </div>					
<div style="border: 1px solid black; padding: 5px;"> <b>Partial Payment</b>  Invoice # 27254300 847.20  " # 27198871 6,539.26  " # 27198817 4,854.45  " # 27198812 11,113.39  " # 27198993 1,918.50  <b>\$ 25,272.80</b> </div>		Total Order	*****	100,000.00	

NOTE: VENDOR AGREES NOT TO EXCEED THE QUANTITY OR DOLLAR AMOUNT OF THIS ORDER WITHOUT WRITTEN AUTHORIZATION FROM THE PURCHASING AGENT

### RECEIPT CERTIFICATION (FOR DEPARTMENT USE ONLY)

I hereby certify that I have received the goods/services reflected above and that the items referenced are in full conformity with the purchase order/contract.

Authorized Signature: \_\_\_\_\_

Date: \_\_\_\_\_

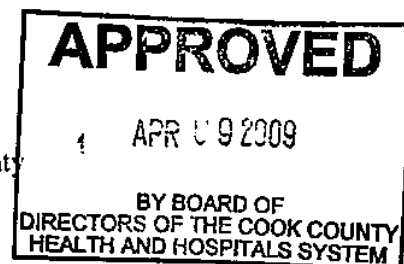
I hereby certify that this purchase is in agreement with the requisition on file authorizing the expenditure and is properly approved.  
PURCHASING AGENT

Date: \_\_\_\_\_

14

## Cook County Health and Hospitals System

## Request to Increase Existing Contract



**Sponsor:** Johnny C. Brown, COO, Stroger Hospital of Cook County

**Operating Unit:** Department of Occupational/Physical Therapy.

**Description of Service:**

Contract # 06-72-62 Re-bid with Howard Medical Company was awarded by the Cook County Board of Commissioners on January 9, 2008 and is for the provision of custom-made vascular garments at Stroger Hospital. The expiration date of the current contract is January 22, 2010.

**Justification for this amendment:**

Authorization is requested to increase the contract due to an increase of 26% in volume for vascular patients. The current contract dollars will not be sufficient to cover the increase in volume through January 22, 2010.

**Resulting Amendment Cost of the Contract:**

Board approved amount 01/09/08:	\$56,591.56
Increase requested:	\$28,000.00
Adjusted amount:	\$84,591.56

**Contract Extension:**

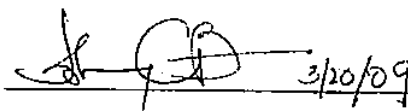
None. (The approved contract period January 23, 2008 through January 22, 2010 remains the same.)

**Budget Information:**

The cost for this contract has been provided for within the current operating budget for the Department of Occupational/Physical Therapy. (Account Number 8970132)

**Signatures:**

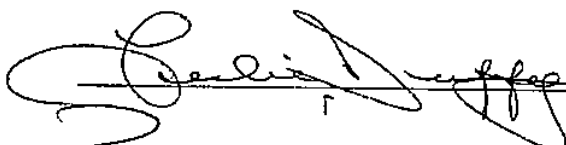
Sponsor:

 3/20/09

Operating Unit C.F.O.



CCHHS Director Of Purchasing



CCHHS C.O.O.

*Bd. Inc. Vascular Garments Increase*

## Cook County Health and Hospitals System

### Contract Extension

**Date:** 3/19/09

**Sponsor:** Sidney A. Thomas  
Chief Operating Officer

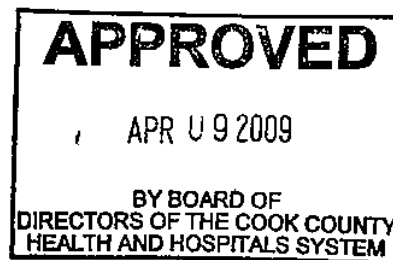
**Operating Unit:** Provident Hospital of Cook County

**Description** Requesting approval to extend contract 06-73-214 with Progressive Industries Inc., Chicago, IL, for the purchase of Medical Grade Gases. The extension period requested is 5/03/09 thru 9/02/09.

**Justification** An extension to this contract will allow us to use the remaining money that was originally approved and allocated, while negotiating with the vendor on an existing Bureau Health Service Contract

**Cost of the Contract and Terms:** The current contract 06-73-214 was awarded by the Cook County Board on 5/3/06 for three year period in the amount of \$279,617.41, The contract expires 5/2/09.

**Budget Information:** This is a request for time only. Approximately, \$86,000.00 remains unencumbered on this contract



**Signatures:**

Sponsor COO

*Sidney A. Thomas*

Operating Unit CFO

*Dorothy Loving* <sup>PAC</sup>

CCHHS Director  
Of Purchasing

CCHHS CEO

*[Signature]*

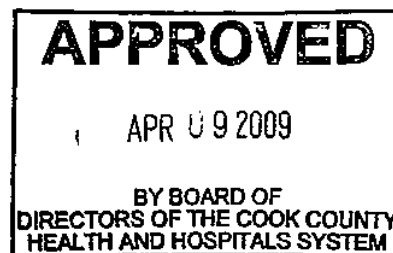
## Cook County Health and Hospitals System

### Contract Extension

**Date:** 3/12/09

**Sponsor:** Sylvia Edwards, R.N., M.B.A.  
Chief Operating Officer

**Operating Unit:** Oak Forest Hospital of Cook County



**Description of Service:** Requesting approval to extend contract 06-85-538 Re-bid with Inlander Brothers, Chicago, IL. for the purchase of Dish Soaps and Detergents. The extension period requested is 4/13/09 thru 10/12/09.

**Justification for this contract:** An extension to this contract will allow us to use the remaining money that was originally approved and allocated.

**Cost of the contract and terms:** The current contract 06-85-538 Re-bid was awarded by the Cook County Board on 2/21/07 for a two year period in the amount of \$111,489.54 which expires on 4/12/09. The vendor has agreed to honor the terms, conditions and pricing of the current contract.

**Budget information:** This is a request for time only. Approximately \$61,000.00 remains un-encumbered on this contract.

**Signatures:**

Sponsor

CCHHS Director  
of Purchasing

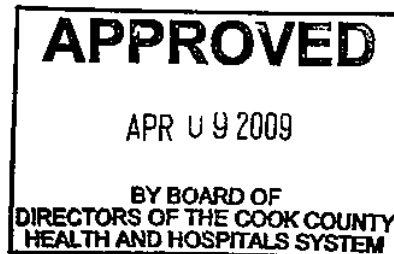
CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**REQUEST TO EXTEND**

**Date:** March 26, 2009

**Sponsor:** David R. Small  
Chief Executive Officer

**Operating Unit:** CCHHS



**Description of Services:** Health Management Associates (HMA), 180 N LaSalle Suite 2305 Chicago, Illinois. Contractor shall provide consulting services and strategic counsel to CCBHS, particularly in the area of State and Federal funding programs, cost report preparation, and expert fiscal analysis.

**Justification for Contract:**

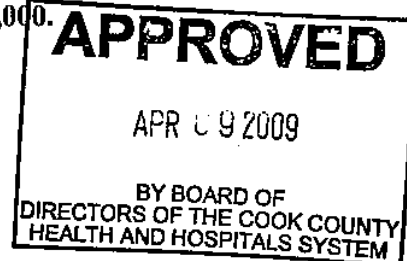
Contract No. 07-45-307 was originally approved by the Cook County Board 03/20/07. We are requesting an extension until June 30, 2009. This will allow for the completion of our work, with the invaluable and expert assistance from HMA, on the new Intergovernmental Transfer Agreement with the State, and the necessary work to fully execute this Agreement, which is anticipated to be approved by the CCHHS and Cook County Boards during the month of April.

This extension will also provide for HMA to continue the on-going sophisticated analysis of potential one-time, retroactive DSH program payments to the County/System, as well as potential over-payment liabilities, currently under review and discussion with State officials. Appropriate levels of healthcare fiscal expertise in these content areas that would allow for the necessary due diligence work vital to these discussions, and subsequent anticipated lengthy negotiations with the State, does not currently exist within internal County or System resources.

Funds budgeted for this contract have not been fully expended and have been encumbered to pay for these services; the total amount unexpended at this point is approximately \$45,000 out of the original contract amount of \$350,000.

**Cost of Contract  
And Terms:**

Contract Period: 04/09/08 to 04/08/09  
Previous PO 161816-000-OP



**Budget Info:**

**Original Fiscal Impact: \$350,000.00** **Current Fiscal Impact: 0**  
**Budget Acct. No. 890 / 520804**

**Signatures:**

CCHHS CFO

CCHHS Director of  
Purchasing

CCHHS CEO



## Cook County Health and Hospitals System

**APPROVED**

**Contract Item for Board Approval**  
**Request to Extend Contract**

APR 09 2009

BY BOARD OF  
 DIRECTORS OF THE COOK COUNTY  
 HEALTH AND HOSPITALS SYSTEM

**Sponsor:**

Martin Grant, RPh, Cook County Health and Hospitals System  
 Pharmacy Director

**Operating Unit:**

Cook County Health and Hospitals System Pharmacy Budget Unit  
 # 8900801

**Description of Service:**

This contract is for the provision of a Group Purchasing Organization (UHC/Novation) for the pricing of inpatient pharmaceuticals and other hospital materials and supplies.

**Justification for this contract:**

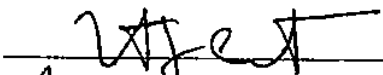
This is a request to extend current contract 06-43-315 (6/1/06-5/31/09) with University Health System Consortium for a four month period (6/1/09-9/30/09), while the current proposals for a Health System Group Purchasing Organization, for pharmaceuticals as well as materials and supplies, are reviewed and a final vendor is selected and a new contract is executed. We are requesting an extension due to a need for additional information to make a well informed decision. We anticipated the final decision for the next GPO contract will be made in mid April, once the decision is made the contracting process may take anywhere 60 to 120 days

**Cost of the contract and terms:**

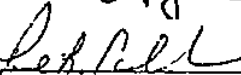
None

**Budget information:** No budget impact**Signatures:**

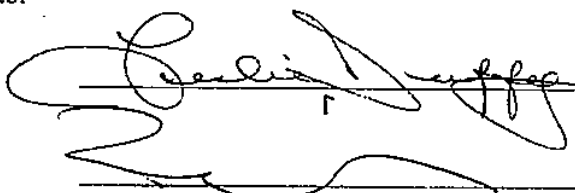

Sponsor



Operating Unit CFO

CCHHS Director  
of Purchasing

CCHHS COO

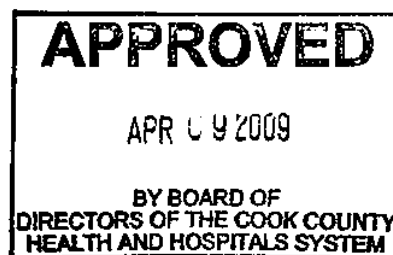
## Cook County Health and Hospitals System

### Contract Extension & Increase

**Date:** 3/12/2009

**Sponsor:** Leslie Duffy, R.N., M.B.A.  
Senior Director Supply Chain Management

**Operating Unit:** Cook County Health and Hospitals System



**Description of Service:**

Requesting approval to extend and increase contract 08-45-43R from 4/21/09 thru 6/20/09 with Badger Murphy Food Services (Section I) for John H. Stroger, Jr. Hospital and (Section II) for Oak Forest Hospital for the purchase of Dairy Products, Cheese, Butter, Oleo.

**Justification for this contract:**

This extension and increase will allow continuation of food services while awaiting the finalization of a new food distribution contract. The current contract will expire on 4/20/09.

**Cost of the contract and terms:**

This contract was originally awarded by the Cook County Board on 4/9/08 for a one-year period.

**Budget information:** Fiscal impact: 897-310, \$16,000.00  
898-310, \$-0-

**Signatures:**

Sponsor

CCHHS CFO

CCHHS Director  
of Purchasing

CCHHS CEO

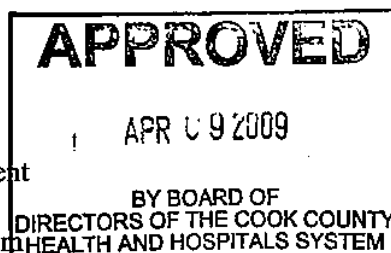
## Cook County Health and Hospitals System

### Contract Extension & Increase

**Date:** 3/12/2009

**Sponsor:** Leslie Duffy, R.N., M.B.A.  
Senior Director Supply Chain Management

**Operating Unit:** Cook County Health and Hospitals System



**Description of Service:** Requesting approval to extend and increase contract 08-83-39 from 4/18/09 thru 6/17/09 with Alpha Baking, Chicago, IL, (Section I) for John H. Stroger, Jr. Hospital and (Section II) for Oak Forest Hospital for the purchase of Fresh Bread, Rolls and Pastries.

**Justification for this contract:** This extension and increase will allow continuation of food services while awaiting the finalization of a new food distribution contract. The current contract will expire on 4/17/09.

**Cost of the contract and terms:** This contract was originally awarded by the Cook County Board on 2/6/08 for a one-year period.

**Budget information:** Fiscal impact: 897-310, \$21,600.00  
898-310, \$0-

**Signatures:**

Sponsor

CCHHS CFO

CCHHS Director  
of Purchasing

CCHHS CEO

\_\_\_\_\_  
*[Signature]*

\_\_\_\_\_  
*[Signature]*

\_\_\_\_\_  
*[Signature]*

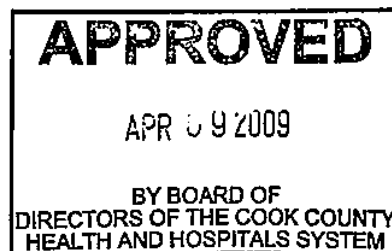
## Cook County Health and Hospitals System

### Contract Extension & Increase

**Date:** 3/12/2009

**Sponsor:** Leslie Duffy, R.N., M.B.A.  
Senior Director Supply Chain Management

**Operating Unit:** Cook County Health and Hospitals System



**Description of Service:** Requesting approval to extend and increase contract 08-45-32 from 5/1/09 thru 6/30/09 with Delta Distributors of Illinois, Inc., Chicago, IL (Section I) for John H. Stroger, Jr. Hospital and (Section II) for Oak Forest Hospital for the purchase of Ice Cream Products.

**Justification for this contract:** This extension and increase will allow continuation of food services while awaiting the finalization of a new food distribution contract. The current contract will expire on 4/30/09.

**Cost of the contract and terms:** This contract was originally awarded by the Cook County Board on 3/6/08 for a one-year period.

**Budget information:** Fiscal impact: 897-310, \$4,800.00  
898-310, \$-0-

**Signatures:**

Sponsor

CCHHS CFO

CCHHS Director  
of Purchasing

CCHHS CEO

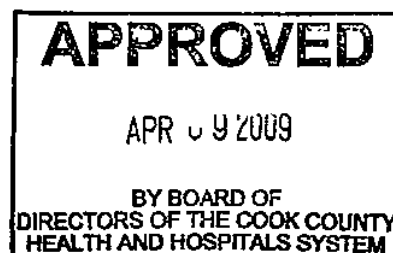
## Cook County Health and Hospitals System

### Enter Into and Execute Contract

**Date:** 3/19/09

**Sponsor:** Leslie Duffy, R.N., M.B.A.  
Senior Director Supply Chain Management

**Operating Unit:** Cook County Health and Hospital Systems



**Description of Service:** Requesting approval to enter into and execute contract 09-41-36 with Virtual Radiologic Professionals of Illinois, Minneapolis, MN for the provision of Tele-Radiology Services for Provident Hospital and Oak Forest Hospital of Cook County.

**Justification for this contract:** A request for RFP was initiated and Virtual Radiologic Professionals of Illinois was chosen by virtue of them meeting or exceeding all specifications and being responsive to the MBE/WBE Ordinance.

**Cost of the contract and terms:** This is a one year contract to commence 4/1/09 thru 3/31/10. The total cost of this contract is \$583,333.32.

**Budget information:** Account 891-272: \$425,000.00  
Account 898-272: \$158,333.32

**Signatures:**

CCHHS CFO

CCHHS Director  
of Purchasing

CCHHS CEO

**AS AMENDED**

**Cook County Health and Hospitals System  
Contract Item for Board Approval  
Request to Enter Into and Execute Contract**

**Date:** March 6, 2009

**Sponsor:** Stephen A. Martin Jr., Ph.D., M.P.H.  
Chief Operating Officer

**Operating Unit:** Cook County Department of Public Health

**Description of  
Service:**

This sole source contract is to fulfill requirements of the Cities Readiness Initiative Grant (CRI) to develop a non clinical mass dispensing course, course data evaluation and training resource website for suburban Cook County municipalities, first responders and residents in the disbursement of Strategic National Stockpile (SNS) medications.

**Justification for  
this contract:**

The Center for the Advancement of Distance Education (CADE) is uniquely qualified for this contract because it is a part of the UIC School of Public Health, the only accredited School of Public Health in Illinois. CADE hosts and maintains the online learning management system for the Illinois Department of Public Health (IDPH) which hosts existing online training modules for the Cook County Department of Public Health (CCDPH). CADE specifically employs public health professionals that are familiar with preparedness training content, training program development and web-based learning. Affiliated departments include the Illinois Public Health Preparedness Center, the Center for Disease Control (CDC) and many state, county and city governments.

Grant funds for this specific activity will expire July 31, 2009. Also, this specific activity is a grant deliverable that must be met to maintain our performance score for CRI which is evaluated by CDC.

**Cost of the contract  
and terms:**

This is a 3 month contract to commence on May 1, 2009, and end on July 31, 2009. The total anticipated cost of the contract is \$85,000.00.

**Budget information:** The cost for this contract has been provided for within the current operating budget for the Cities Readiness Initiative Grant 9200801.520835 Requisition # 89208016



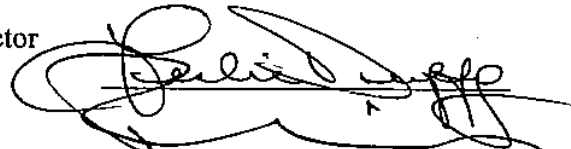
**Signatures:**

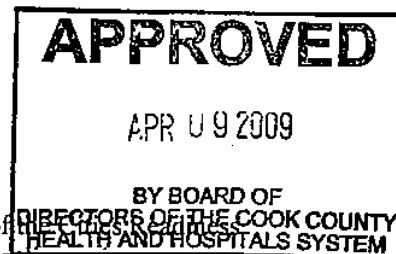
Sponsor COO

Operating Unit CFO

CCHHS Director  
of Purchasing

CCHHS CEO



**Cook County Health and Hospitals System**  
**Contract Item for Board Approval**  
**Request to Enter Into and Execute Contract**

**AS AMENDED**

**Date:** March 6, 2009

**Sponsor:** Stephen A. Martin Jr.,  
Chief Operating Officer

**Operating Unit:** Cook County Department of Public Health

**Description of Service:**

This sole source contract is to fulfill requirements of the Tobacco Free Communities Grant requirement with the Illinois Department of Public Health to reduce tobacco use in suburban Cook County by providing a personalized and comprehensive online resource and support for people trying to quit smoking.

**Justification for this contract:**

Healthways QuitNet, LLC. Is the sole provider of the Quitnet.com services provided through a customized website, [www.cookcounty.quitnet.com](http://www.cookcounty.quitnet.com). QuitNet brings proven scientific methods and services to the web. Its services are built on the approaches and practices recommended by the U.S. Surgeon General, personalized content, expert counseling, social support, and help selecting and using FDA approved smoking-cessation services. Residents receive technical assistance as needed so that they can take full advantage of this customized service.

**Cost of the contract and terms:**

This is a one (1) year contract to commence on July 1, 2008 and end on June 30, 2009. The total anticipated cost of the contract is \$37,500.00.

**Budget information:** The cost for this contract has been provided for within the current operating budget for the Tobacco Free Communities Grant 9350801.520835. Requisition # 89358022.

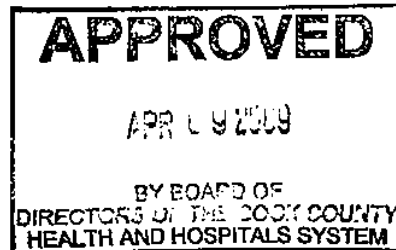
**Signatures:**

Sponsor COO

Operating Unit CFO

CCHHS Director of Purchasing

CCHHS CEO



**Cook County Health and Hospitals System****AS AMENDED****Contract Item for Board Approval****Request to Enter Into and Execute Contract****Date:**

February 17, 2009

**Sponsor:**Stephen A. Martin Jr., Ph.D., M.P.H.  
Chief Operating Officer**Operating Unit:**

Cook County Department of Public Health

**APPROVED**

APR 09 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM**Description of  
Service:**

Requesting the Purchasing Agent to enter into a contract with Integrated Solutions Consultants, Chicago, Illinois, to improve Cook County Department of Public Health's (CCDPH) level of readiness and that of its County and municipal partners, by integrating, standardizing, and updating the department's Strategic National Stockpile (SNS) emergency plans into a secured, password protected web-enabled Homeland Security Exercise and Evaluation Program (HSEEP) and National Incident Management System (NIMS) complaint preparedness and planning system. This planning system must meet the Center for Disease Control's (CDC) performance Technical Assistance Review (TAR) tool requirements and be able to be expanded based on future modifications to be used by emergency preparedness and response partners.

**Justification for  
this contract:**

The Center for Disease Control (CDC) and the Illinois Department of Public Health (IDPH) direct the majority of funding through the Strategic National Stockpile (SNS) and Cities Readiness Initiative (CRI) program. The SNS/CRI program has detailed performance metrics and other grant deliverables mandating specific compliance and readiness metrics (measurements) for the Cook County Pharmaceutical Stockpile Distribution Plan (PSD). The CCDPH community based approach regional planning and response systems have led to the development of substantial planning for the execution elements required to distribute medication in an orderly and systematic manner to 2.3 million people in 125 incorporated municipalities under extreme time constraints. Integrated Solutions Consulting is the sole proprietor of the Odysseus preparedness and planning system that facilitates the integration of comprehensive emergency planning doctrine in a consistent and operational format. Integrated Solutions Consulting has worked with the Chicago Department of Public Health, the Dupage County Health Department, the CDC, and is familiar with all mandatory compliance and readiness metrics for the PSD plan. Funds for this grant deliverable activity will expire on July 31, 2009.



**Cost of the contract  
and terms:**

This is a 4 month contract to commence on April 15, 2009, and end on July 31, 2009. The total anticipated cost of the contract is \$230,000.00.

**Budget information:** The cost for this contract has been provided for within the current operating budget for the Bio-Terrorism Preparedness Grant 9030801.520835.200 Requisition # 89038035

**Signatures:**

Sponsor COO

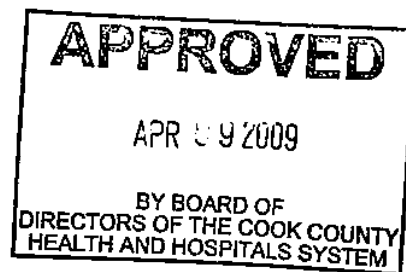
Operating Unit CFO

CCHHS Director  
of Purchasing

CCHHS CEO

*[Signature]*  
*[Signature]* PAC

*[Signature]*



## Cook County Health and Hospitals System

**AS AMENDED****Contract Item for Board Approval**  
**Request to Enter Into and Execute Contract****Date:**

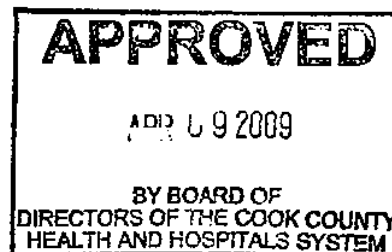
March 24, 2009

**Sponsor:**Stephen A. Martin Jr., Ph.D., M.P.H.  
Chief Operating Officer**Operating Unit:**

Department of Public Health

**Description of Service:**

Requesting that the Purchasing Agent enter into a contract with the following vendors to provide AIDS/HIV prevention services.



<u>Req. Number</u>	<u>Vendor</u>	<u>Amount</u>
99849076	Womens Resource Assistance Program Inc., Harvey, IL	\$51,630.00
99849077	Working for Togetherness Chicago, IL	\$56,900.00
<b>TOTAL</b>		<b>\$108,530.00</b>

**Justification for this contract:**

The agencies were selected through competitive service proposals as part of the regional HIV/AIDS service plan coordinated by the Department of Public Health as lead agency under a grant from the Illinois Department of Public Health. Services include AIDS counseling, testing, and prevention education to populations targeted for specific risk factors.

**Cost of the contract and terms:**

This is a one year contract to commence on January 1, 2009 and end on December 31, 2009. Please see above for the total anticipated cost.

**Budget information:** The cost for this contract has been provided for within the current operating budget of the Regional HIV Prevention Grant.  
9840901.520835.200

**Signatures:**

Sponsor COO

A handwritten signature in dark ink, appearing to read "Stephen A. Martin Jr.", with a "PAC" stamp to the right.

Operating Unit CFO

A handwritten signature in dark ink, appearing to read "Helen Sanchez".

CCHHS Director of Purchasing

A large, stylized handwritten signature in dark ink, appearing to read "Geraldine Dwyer".

CCHHS CEO

**AS AMENDED****Cook County Health and Hospitals System****Contract Item for Board Approval  
Request to Enter Into and Execute Contract**

**Date:** March 24, 2009

**Sponsor:** Stephen A. Martin Jr., Ph.D., M.P.H.  
Chief Operating Officer

**Operating Unit:** Department of Public Health

**Description of Service:**

Requesting that the Purchasing Agent enter into a contract with the following vendors to provide AIDS/HIV prevention services.

<b><u>Req. Number</u></b>	<b><u>Vendor</u></b>	<b><u>Amount</u></b>
99849062	Aunt Martha's Youth Center Inc. Chicago Heights, IL	\$32,000.00
99849064	CarePoint Adult , Child, & Family Association, Evanston, IL	\$154,000.00
99849065	Chicago Recovery Alliance Chicago, IL	\$74,000.00
99849068	Howard Brown Health Center Chicago, IL	\$116,550.00
99849069	LINKS North Shore Youth Health Service, Northfield, IL	\$39,000.00
99849070	Oak Park Area Lesbian and Gay Association, Oak Park, IL	\$59,000.00
99849072	Renz Addiction Counseling Center Elgin, IL	\$57,850.00
99849073	Sisters and Brothers Helping Each Other , Gardner, IL	\$77,600.00
99849075	Hektoen Institute of Medicine Chicago, IL	\$67,600.00
	<b>TOTAL</b>	<b>\$677,600.00</b>

**Justification for this contract:**

The agencies were selected through competitive service proposals as part of the regional HIV/AIDS service plan coordinated by the Department of Public Health as lead agency under a grant from the Illinois Department of Public Health. Services include AIDS counseling, testing, and prevention education to populations targeted for specific risk factors.

**Cost of the contract  
and terms:**

This is a one year contract to commence on January 1, 2009 and end on December 31, 2009. Please see above for the total anticipated cost.

**Budget information:** The cost for this contract has been provided for within the current operating budget of the Regional HIV Prevention Grant.  
9840901.520835.300

**Signatures:**

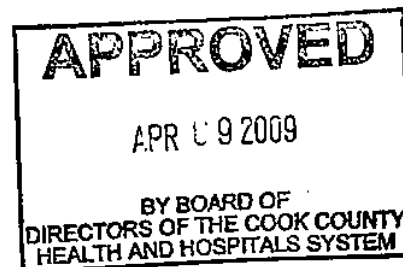
Sponsor COO

Operating Unit CFO

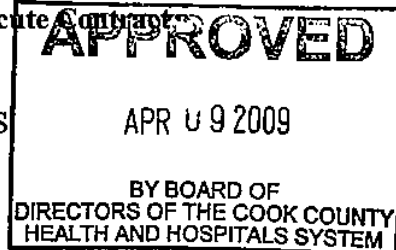
CCHHS Director  
of Purchasing

CCHHS CEO

*[Signature]* PAC  
*[Signature]*  
*[Signature]*  
*[Signature]*



**Cook County Health and Hospitals System  
Finance Committee  
Contract Item for Board Approval,  
Request to Award Bid\*, and Request to Enter Into and Execute Contract**



**Sponsor:** Leslie Duffy, Director of Procurement, CCHHS

**Operating Unit:** Cook County Health and Hospital Systems

**Description of Service:**

Authorization is requested to enter into contract with Northwestern Pharmaceutical & Supply Corporation for the provision of Blood Culture Bottles & Monitoring System. Contract number 09-15-501H Rebid.

**Justification for this contract:**

Northwestern Pharmaceutical & Supply Corporation is the lowest qualified bidder meeting specifications, and was found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

**Cost of the contract and terms:**

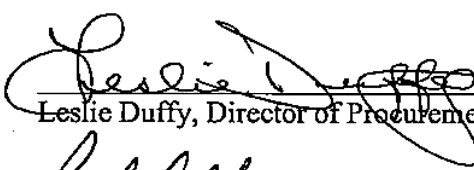
This is a 36 month contract from date of Board Award. The total anticipated cost of this contract is \$ 875,895.00.

**Budget information:** The cost for this contract has been committed for the current operating budget of 2009 and future year funds for Clinical Laboratory Supplies 891/897/898-365 Account.

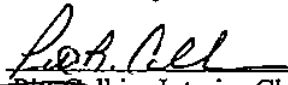
\*Contained in the backup materials are justifications to award bid, and request to enter into and execute contract.

**Signatures:**

Sponsor

  
Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO

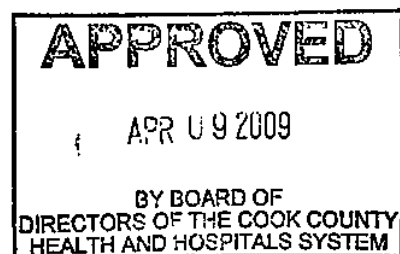
  
Phil Calkin, Interim Chief Financial Officer, CCHHS

CCHHS CEO

  
David R. Small, F.A.C.H.E., Interim CEO, CCHHS

**The following bidder did not meet specifications. Justification provided.**

Progressive Industries, Inc. is not offering new equipment as specified.



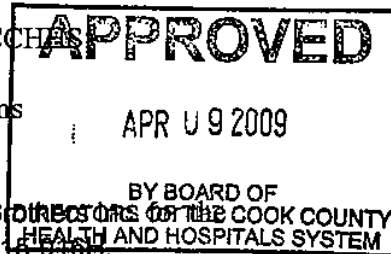
**Cook County Health and Hospitals System  
Finance Committee  
Contract Item for Board Approval,  
Request to Award Bid, Rebid\*, and Request to Enter Into and Execute Contract**

**Sponsor:** Leslie Duffy, Director of Procurement, CCHHS

**Operating Unit:** Cook County Health and Hospital Systems

**Description of Service:**

Authorization is requested to enter into contract with Inlander Brothers Inc. for the provision of Disposable Dietary Supplies. Contract number 09-16-0464.



**Justification for this contract:**

Inlander Brothers Inc. is the lowest qualified bidder meeting specifications, and was found to be responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator, for the following items:

Items: 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 25, 26, 27, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 40, 41, 42, 43, 44, 45, 47, 48, 54, 55, 56 and 57.

**Cost of the contract and terms:**

This is a 11 month contract to commence upon Board Award and end on February 28, 2010. The total anticipated cost of this contract is \$ 97,710.41.

**Budget information:** The cost for this contract has been committed for the current operating budget of 2009 and future year funds for Miscellaneous Dietary Supplies 240/891/897/898-335 Account.

**Rebid\***

I respectfully request that items 24, 28, 39, 46, 49, 50, 51, 52, 53 and 58 be canceled and rebid.

\*Contained in the backup materials are justifications to rebid.

**Signatures:**

Sponsor

  
Leslie Duffy, Director of Procurement, CCHHS

CCHHS CFO

  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

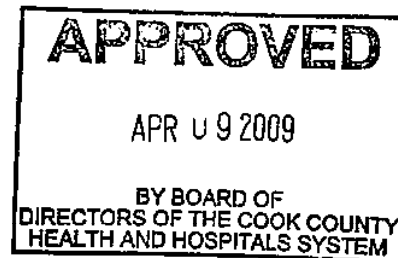
CCHHS CEO

  
David R. Small, F.A.C.H.E., Interim CEO, CCHHS

**Justifications for cancel and rebid of the following items:**

Items 24, 39: Since there was only one bidder for each of these items, and each bid exceeded \$25,000.00, I respectfully request that these items be canceled and rebid.

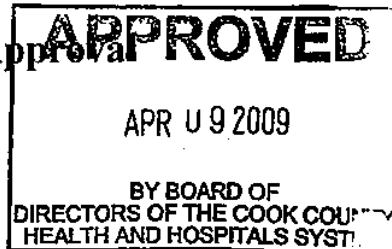
Items 28, 46, 49, 50, 51, 52, 53, 58: Since there were no bidders for these items, I respectfully request that these items be canceled and rebid.





## Cook County Health and Hospitals System

### Permission to Advertise for Bid for Board Approval



**Sponsor:** Johnny C. Brown, COO  
John H. Stroger, Jr. Hospital of Cook County

**Operating Unit:** Department of Occupational/Physical Therapy

**Description of Service:** This contract is for the provision of Custom-made Orthotics.


**Justification for this contract:** These Custom Orthotics are required for certain patient medical interventions after surgery or injury to provide stability, prevent further injury, and to promote healing.

**Cost of the contract and Terms:** This is a two year contract estimated to commence on September 1, 2009 and end on August 31, 2011. The total anticipated cost of the contract is \$ [REDACTED] per year).


**Budget Information:** The cost for this contract has been provided for within the current operating budget for Occupational/Physical Therapy, Business Unit Number 8970132. (Account Number 897-360)

**Signatures:**

Sponsor:

 3/12/09  
\_\_\_\_\_  
Johnny C. Brown, COO  
Stroger Hospital of Cook County

Operating Unit  
C.F.O.

  
\_\_\_\_\_  
Pitt Calkin, Interim CFO  
Cook County Health and Hospital Systems

CCHHS Director  
Of Purchasing

  
\_\_\_\_\_  
Leslie Duffy, Director of Procurement  
Cook County Health & Hospitals System

CCHHS C.O.O.

  
\_\_\_\_\_  
David R. Small, F.A.C.H.E.  
Interim CEO Cook County Health & Hospitals System

## Cook County Health and Hospitals System

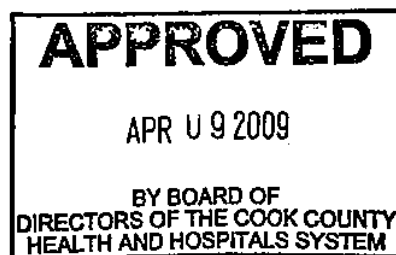
### Contract Item for Board Approval

Advertise for Bids

**Date:** 3/19/09

**Sponsor:** Leslie Duffy, R.N., M.B.A.  
Senior Director Supply Chain Management

**Operating Unit:** Cook County Health and Hospital Systems



**Description of Service:** This contract is for the purchase of Carpenter and Lumber Supplies for Oak Forest Hospital.

**Justification for this contract:** The carpenter and lumber supplies are used for miscellaneous repairs and projects on the entire campus at Oak Forest Hospital.

**Cost of the contract and terms:** The estimated cost for this contract is \$[REDACTED] This is a one year contract to commence upon award of the contract.

**Budget information:** 898-333

**Signatures:**

Sponsor COO

Operating Unit CFO

CCHHS Director  
of Purchasing

CCHHS COO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Request to Advertise for Bid**

**APPROVED**

APR 09 2009

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** March 25, 2009

**Sponsor:** Bashar Attar, M.D./Chairman  
Division of Gastroenterology

**Operating Unit:** Department of Medicine, John H. Stroger, Jr. Hospital of Cook  
County

**Description of Services:** Requesting to advertise for bid for Consumable Supplies  
Compatible with existing Olympus Equipment.

**Justification for This Contract:** These accessories are crucial to perform endoscopic procedures  
that are steady growing and to prevent patient care service  
interruptions.

**Cost of Contract And Terms:** This is a twelve (12) month contract in the amount of \$ [REDACTED]  
to commence upon award, execution and implementation of the contract.

**Budget Info:** Budget Acct. No. 897-361  
Requisition No. 98970303-84499

**Signatures:**

Chief Operating  
Officer

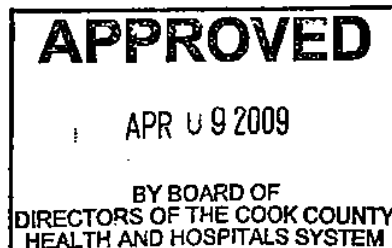
CCHHS CFO

CCHHS Director of  
Purchasing

CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Request to Cancel & Re-bid**



**Date:** March 13, 2009

**Sponsor:** Courtney Hollowell, M.D.  
Chairman Urology Surgery

**Operating Unit:** John H. Stroger, Jr. Hospital of Cook County

**Description of Services:** I am requesting to cancel and re-bid contract no. 08-72-326 for the provision of extracorporeal shock-wave lithotripsy services.

**Justification for This Contract:** The responses for Contract no. 08-72-326 have been reviewed and both Progressive Industries Inc. and Advanced Lithocare D/B/A/ Vantage Mobile Services (Based Bid and Alternate Bid) were the lowest bidders meeting specifications. However, the Office of Contract Compliance has advised that **Progressive Industries Inc., and Advanced Lithocare were both found to be non-responsive to the Cook County MBE/WBE Ordinance.** Therefore, I am respectfully requesting that it is in the best interest of Cook County that this transaction be cancelled and re-bid.

**Cost of Contract And Terms:** This is a twenty-four (24) month contract in the amount of \$[REDACTED] to commence upon award, execution, and implementation of the contract.

**Budget Info:** 897 - 278  
Requisition No. 88970531-80090

**Signatures:**

Chief Operating  
Officer \_\_\_\_\_

Operating Unit CFO \_\_\_\_\_

CCHHS Director of  
Purchasing \_\_\_\_\_

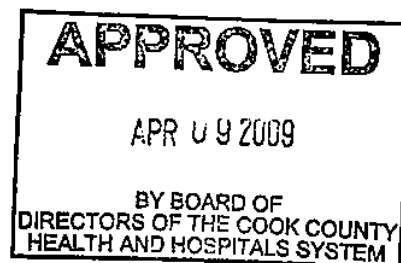
CCHHS CEO \_\_\_\_\_

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
CONTRACT ITEM REQUESTING CONTRACT  
CANCEL AND RE-BID CONTRACT**

**DATE:** February 26, 2009

**SPONSOR:** Johnny C. Brown  
Chief Operating Officer

**OPERATING UNIT:** John Stroger Hospital of Cook County



**DESCRIPTION OF SERVICE:** Requesting approval to cancel and re-bid **Contract No. 08-84-178 Re-bid**

**JUSTIFICATION:** This contract provides **snow removal services** for John H. Stroger, Jr. Hospital of Cook County.

We have reviewed the responses to the above referenced bid document in which **Pan Oceanic Engineering Company, Inc.**, 8501 West Higgins Road, Chicago, Illinois 60631, was the lowest bidder meeting the specifications.

In that Contract Compliance has advised that Pan Oceanic Engineering Company, Inc. was not responsive to the Minority and Women-Owned Business Ordinance and the next bidders meeting the specifications exceeds the competitive cost level for these items, we respectfully request that it is in the best interest of Cook County that this transaction be cancelled and re-bid.

Signatures:

Sponsor: \_\_\_\_\_

CCHHS CFO: \_\_\_\_\_

CCHHS Director  
Of Purchasing: \_\_\_\_\_

CCHHS CEO: \_\_\_\_\_

Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
April 3, 2009

ATTACHMENT #2



To: Chairman David Carvalho and  
Members of the Finance Committee

From: Matthew B. DeLeon  
Secretary to the Board

Date: April 3, 2009

Subject: Errata for the April 3, 2009 CCHHS Finance Committee Agenda  
Corrections to Contracts and Procurement Approvals item transmittals

---

Please be advised of the following corrections to the transmittals which are included as backup information for Item #2 (Contracts and Procurement Approvals) on the agenda to be considered at the April 3, 2009 Finance Committee meeting. The amendments are indicated by the underscored and stricken language.

**Item #2      Contracts and Procurement Approvals**

**24.)      (Enter Into and Execute Contract)**

In the **Header Section**, the following should be inserted:

Request to Enter Into and Execute Contract

**25.)      (Enter Into and Execute Contract)**

In the **Header Section**, the following should be inserted:

Request to Enter Into and Execute Contract

**26.)      (Enter Into and Execute Contract)**

In the **Header Section**, the following should be inserted:

Request to Enter Into and Execute Contract

**27.)      (Enter Into and Execute Contract)**

In the **Header Section**, the following should be inserted:

Request to Enter Into and Execute Contract

**28.)      (Enter Into and Execute Contract)**

In the **Header Section**, the following should be inserted:

Request to Enter Into and Execute Contract

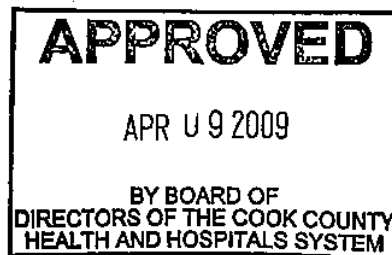
Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
April 3, 2009

ATTACHMENT #3



**COOK COUNTY HEALTH AND HOSPITAL SYSTEMS**  
**ENTER INTO AND EXECUTE CONTRACT**

**AS AMENDED**



**Date:** March 31, 2009

**Sponsor:** David R. Small  
 Chief Executive Officer

**Operating Unit:** Cook County Health and Hospital Systems

**Description of** **INTEGRATED CLINICAL SOLUTIONS**, 10 South Riverside Plaza,  
 Chicago, Illinois 60606

**Services:** Strategic Planning/Consulting Services

**Justification for this Contract:** Provide strategic planning assistance to the Cook County Health and Hospitals System.

**Cost of Contract and Terms:** This is a 6 month contract to commence upon approval and execution by the Cook County Health and Hospitals System Board.

- Completion Strategic Plan (Excluding Phase IV Financial Plan): \$320,000.00
- Completion of Financial Plan (Phase IV): \$123,000.00
- Expenses (capped at 10% of fees): \$45,000.00

**Budget Information:** Fiscal Impact: ~~\$443,000.00~~ - \$488,000.00  
 Budget Acct. No. 890/260  
 Requisition No.

**Signatures:**

CCHHS CFO

CCHHS Director of  
 Purchasing

CCHHS CEO

**AGENDA ITEM**

**#4**

# I N T E G R A T E D C L I N I C A L S O L U T I O N S I N C .

10 South Riverside Plaza  
60606  
April 3, 2009

Suite 1800

Chicago, IL

Mr. William T. Foley  
Chief Executive Officer  
Cook County Health and Hospitals System  
1900 West Polk Street  
Suite 123  
Chicago, IL 60612

Dear Bill:

Thanks for updating me regarding the System Board's discussion as it relates to moving forward with ICS in the strategic planning process. Pursuant to our conversation and as an addendum to our March 31 Letter of Understanding (LOU), I wish to confirm the following as it pertains to process scope:

- We understand the importance of having community input at key junctures in the process, and are highly supportive of the suggestion to expand on the number of Town Hall meetings beyond the 4-5 meetings as identified in our LOU. Accordingly, we will commit to facilitating an additional 4-5 meetings, and will do so within our original budget. (As we discussed, it may be determined that the number of meetings should be extended beyond even this expanded number, in which case we would be pleased to revise the scope of our agreement and/or work closely with your team to provide support in having your management team members lead the facilitation in certain instances as appropriate.)
- At the same time, we strongly support the suggestion that an interactive Website could serve to enhance communications with key stakeholders throughout the process. We will support the development of such a Website and the processing of information thereby obtained within our agreed-upon scope of effort.

Our team concurs that both of these initiatives will result in beneficial two-way communications between the System and its constituencies as the process evolves.

We are delighted to have this opportunity to serve Cook County Health and Hospitals System! I look forward to our meeting next Friday.

Sincerely,  
INTEGRATED CLINICAL SOLUTIONS, INC.

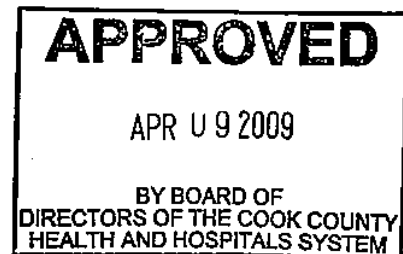


John Abendshien

Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
April 3, 2009

ATTACHMENT #4

**Intergovernmental agreement  
between the  
Cook County Health and Hospitals System,  
Cook County Board of Commissioners  
and the  
Illinois Department of Healthcare and Family Services  
regarding payments to health care facilities**



**WHEREAS**, Section 5-5.02 of Article V of the *Illinois Public Aid Code* authorizes the Illinois Department of Healthcare and Family Services (DEPARTMENT) to make payments to providers of medical care for services provided to individuals eligible for medical assistance in Illinois; and

**WHEREAS**, Section 12-4.7 of Article XII of the *Illinois Public Aid Code* authorizes the DEPARTMENT to make use of, aid, and cooperate with local governmental agencies, which includes entering into agreements to make intergovernmental transfer payments to the DEPARTMENT; and

**WHEREAS**, the Cook County Board of Commissioners (BOARD) is the governing body of the County of Cook; and

**WHEREAS**, the BOARD has established the Cook County Health and Hospitals System (SYSTEM) and the System Board of Directors as the governing body of the SYSTEM; and

**WHEREAS**, the SYSTEM operates John H. Stroger, Jr., Hospital of Cook County, Oak Forest Hospital of Cook County, Provident Hospital of Cook County, and other health care facilities that are certified to participate in the Illinois Medical Assistance program and are enrolled with the DEPARTMENT to provide health care to beneficiaries of the MEDICAL PROGRAMS administered by DEPARTMENT; and

**WHEREAS**, the DEPARTMENT has been mandated to establish the County Provider Trust Fund (FUND); and

**WHEREAS**, the BOARD, the SYSTEM, and the DEPARTMENT desire to execute an intergovernmental agreement, pursuant to Section 12-4.7 of Article XII of the *Illinois Public Aid Code*, implementing the provisions of Article XV of the *Illinois Public Aid Code* which provides, among other things, for payments by the DEPARTMENT to the health care facilities operated by the SYSTEM and intergovernmental transfer payments to the DEPARTMENT from the BOARD; and

**WHEREAS**, Subsection 15-5(b) of the *Illinois Public Aid Code*, as amended by *Public Act 95-0859*, requires the DEPARTMENT to "seek all appropriate amendments to the Illinois Title XIX State Plan to maximize reimbursement, including disproportionate share hospital adjustment payments," and such amendments, having been sought, were approved by the federal government on December 4, 2008, with an effective date of July 1, 2008;

**NOW THEREFORE**, the BOARD, the SYSTEM, and the DEPARTMENT hereby agree as follows:

(A) **TERM OF AGREEMENT:** The term of this AGREEMENT shall begin on the July 1, 2008.

The previous agreement between the parties governing services reimbursed on a fee-for-service basis, ("Intergovernmental agreement between the Cook County Board of Commissioners and the Illinois Department of Public Aid"), initiated July 8, 1996, as subsequently amended, is terminated upon this AGREEMENT becoming effective.

(B) **DEFINITIONS.** As used in this AGREEMENT, the following terms have the following meanings:

(1) **CLEAN CLAIM** means the submission of a request for payment for COVERED SERVICES provided to a CLIENT by a PROVIDER that has been (a) submitted to the DEPARTMENT within one year after the COVERED SERVICE

is provided to the CLIENT or as permitted by the appropriate federal agency; (b) contains the information necessary, in the format required by the DEPARTMENT for fee-for-service claims, and coded appropriately, for the DEPARTMENT to adjudicate the claim; and, (c) is determined to be payable by the DEPARTMENT without additional information needed from the PROVIDER.

- (2) CLIENT means an individual enrolled in one of the MEDICAL PROGRAMS administered by the DEPARTMENT.
- (3) COVERED SERVICE means a service that, within the MEDICAL PROGRAM in which a given CLIENT is enrolled, the DEPARTMENT will reimburse when provided in accordance to applicable rules and policies.
- (4) PROVIDER means a hospital, clinic, pharmacy, or other facility that is (i) operated by the SYSTEM, (ii) certified to participate in the Illinois Medical Assistance program, and (iii) is enrolled with the DEPARTMENT to provide one or more COVERED SERVICES to CLIENTS.
- (5) MEDICAL PROGRAM means a program administered by the DEPARTMENT, under which the DEPARTMENT will reimburse a PROVIDER for providing COVERED SERVICES to clients that provide medical care to CLIENT including, but not limited to, those authorized under Articles V and VI of the *Illinois Public Aid Code* (305 ILCS 5/5-1 *et seq.* and 6/6-1 *et seq.*), the *Children's Health Insurance Program Act* (215 ILCS 106/1 *et seq.*), the *Covering All Kids Health Insurance Act* (215 ILCS 170 *et seq.*), the *Veteran's Health Insurance Program Act of 2008* (330 ILCS 126/1 *et seq.*), and Titles XIX and XXI of the *Social Security Act* (42 U.S.C. 1396 *et seq.* and 1397aa *et seq.*).
- (6) RATE PERIOD shall mean the twelve-month period coinciding with the State's fiscal year.

#### (C) INTERGOVERNMENTAL PAYMENT

- (1) **BILLING OF SERVICES.** The PROVIDERS shall submit CLEAN CLAIMS to the DEPARTMENT for any COVERED SERVICE for which reimbursement is sought.

The DEPARTMENT shall adjudicate at least one payment schedule per week for CLEAN CLAIMS available and approved for payment for each PROVIDER covered by this agreement. This weekly schedule shall continue until such time as (i) this agreement is terminated or (ii) the DEPARTMENT or the BOARD deem discontinuance is appropriate. The payment schedules shall serve as the basis for the payment.

- (2) **NOTIFICATION OF INTERGOVERNMENTAL TRANSFER AMOUNT:** The DEPARTMENT will notify the BOARD and the SYSTEM of the intergovernmental transfer amount necessary to facilitate payment no later than five working days prior to the second and fourth Tuesdays of each month.
- (3) **INTERGOVERNMENTAL TRANSFER PAYMENT BY BOARD:** The BOARD shall submit the monthly transfer payment to the DEPARTMENT via electronic funds transfer so that the monies are in the DEPARTMENT's possession no later than 9:00 A.M. on the second and fourth Tuesdays (or the first working day thereafter) of each month.
- (4) **PAYMENT BY DEPARTMENT:** The DEPARTMENT will make payments to PROVIDERS of medical care for COVERED SERVICES provided to CLIENTS. The DEPARTMENT will process appropriate documents in order that the Comptroller of the State of Illinois may be able to release a payment to the PROVIDERS within one working day of receipt of the intergovernmental transfer, as confirmed by the DEPARTMENT's receipt of the draft by the Treasurer of the State of Illinois. This payment will be available to the PROVIDERS at the Comptroller's office in Springfield, Illinois.
- (5) **CHANGES TO THE TIMING OF THE PAYMENT PROCESS.** The timing of the adjudication, notification, transfer, or payment processes described in this section (C) may, by mutual agreement of the parties hereto, be changed.

#### (D) REIMBURSEMENT FOR SERVICES RENDERED BY THE PROVIDERS

- (1) **COST REPORTING.** The PROVIDERS operated by the SYSTEM shall submit timely, complete, and accurate cost reports and supplemental documents as required by the DEPARTMENT.
- (2) **HOSPITAL REIMBURSEMENT.** The hospitals operated by the SYSTEM shall be reimbursed for inpatient and outpatient services based on actual costs incurred and reported, adjusted forward to the RATE PERIOD by an inflation index, as specified in the Illinois Title XIX State plan. Rates shall be determined

annually. A narrative of the rate determination process for hospital inpatient services is found in Addendum 1, and that for hospital outpatient services is found in Addendum 2, to this AGREEMENT.

- (3) **DISPROPORTIONATE SHARE.** The DEPARTMENT shall make disproportionate share hospital adjustment payments to the hospitals operated by the SYSTEM, that are annually, at a minimum, 42% of the State's federal fiscal year 2007 disproportionate share allocation, as specified in the Illinois Title XIX State plan. Payment amounts shall be determined annually. A narrative of the rate determination process is found in Addendum 3 to this AGREEMENT.
- (4) **CLINIC REIMBURSEMENT.** The PROVIDERS operated by the SYSTEM shall be reimbursed for clinic services as specified in the Illinois Title XIX State plan.
- (5) **TRANSITION AND RECONCILIATION.**

Subsequent to execution of this AGREEMENT, the DEPARTMENT shall initiate the policy, procedural, and data processing changes necessary to reimburse the PROVIDERS consistent with the Title XIX State plan and this AGREEMENT.

- (a) All payments made by the DEPARTMENT to the PROVIDERS that were inconsistent the Title XIX State plan shall be reprocessed by the DEPARTMENT and adjusted, as necessary, in compliance with federal law and the Title XIX State plan.
- (b) Disproportionate share hospital adjustment payments for State fiscal year 2009 that were due prior to execution of the AGREEMENT will be processed subsequent to execution as part of the transition to revised rate methodologies.
- (c) Amounts due the PROVIDERS under (a) and (b) shall be netted against amounts due the DEPARTMENT and the federal government under (a) and (b) prior to payment to the PROVIDERS by the DEPARTMENT. This payment shall be made to the PROVIDERS prior to June 30, 2009.

**(E) PAYMENT BY THE BOARD OF CERTAIN EXPENSES OF THE DEPARTMENT**

- (1) **ON-SITE OFFICE:** The DEPARTMENT, the SYSTEM, and the BOARD may agree to open one or more special on-site offices at facilities designated by the SYSTEM for the purpose of assisting the SYSTEM in ensuring that individuals are enrolled in the MEDICAL PROGRAMS for which they are eligible. The work force for this office will consist of State employees whose expenses will be reimbursed by the BOARD.
- (2) The BOARD agrees to reimburse the DEPARTMENT for the following expenses:
  - (a) Salary and all salary-related expenses associated with any employees located at the special on-site offices.
  - (b) All travel expenses associated with the employees located at the special on-site offices which are allowable under established State travel guidelines and which are relevant to the work functions covered under this agreement.
  - (c) Other expenses which are necessary for the continued operation of the offices and which are mutually agreed to by the DEPARTMENT and the SYSTEM.
- (3) (a) The SYSTEM will provide workspace, utilities, janitorial services, internal mail delivery services, and any office equipment approved by the SYSTEM necessary to accomplish the work required. The DEPARTMENT will supply office equipment, such as desks, chairs, telephones, workstations, calculators, office supplies, and other items essential to the prompt, accurate, and efficient completion of required work functions.
- (b) The SYSTEM will provide full-time, on-site security service to employees located at the special on-site offices. Parking areas will be provided in a lot adjacent to the work location. Escort service to and from parking areas will be provided outside normal working hours.
- (4) The DEPARTMENT will provide the BOARD and the SYSTEM with a monthly statement of expenses associated with the employees located at the special on-site offices. The DEPARTMENT shall deduct the expenses associated with the employees directly from the FUND. If adequate funds are not available in the FUND, the BOARD shall submit payment to the DEPARTMENT for the balance within 15 calendar days of the date of the monthly statement.

- (5) The SYSTEM shall provide the DEPARTMENT with documentation necessary to certify expenses incurred by the SYSTEM on behalf of the employees located at the special on-site offices.
- (6) Federal financial participation earned on expenditures associated with the special on-site offices shall be deposited into the FUND.

**(F) MINIMUM ANNUAL PAYMENTS.**

- (1) Pursuant to Section 15-10 of the *Illinois Public Aid Code*, the provisions of this Section become operative only if all of the following conditions are satisfied:
  - (a) The federal government has approved a State plan amendment that permits disproportionate share hospital adjustment payments to be made to hospitals operated by the SYSTEM.
  - (b) Limitations driven by the federal government negatively impact the net revenues realized by the PROVIDERS from the FUND during a State fiscal year by more than 15%, as measured by the aggregate average net monthly payment received by the county providers from the FUND from July 2007 through May 2008.
  - (c) The PROVIDERS have in good faith submitted timely, complete, and accurate cost reports and supplemental documents as required by the DEPARTMENT.
  - (d) The PROVIDERS maintain and bill for service volumes to individuals eligible for medical assistance under this the *Illinois Public Aid Code* that are no lower than 85% of the volumes provided by and billed to the DEPARTMENT by the PROVIDERS associated with payments received by the county providers from July 2007 through May 2008.
  - (e) An appropriation, or other funding, is made available to the DEPARTMENT for the purpose of making a payment, or otherwise making funds available, under this section to the hospitals operated by the SYSTEM.
- (2) Process by which the conditions in (1) are evaluated.
  - (a) Approval of an amendment to the Illinois Title XIX State plan to provide for disproportionate share hospital adjustment payments to the hospitals operated by the SYSTEM.  

The DEPARTMENT secured federal approval of State plan amendment transmittal number 08-06 on December 4, 2008.
  - (b) Limitations imposed by the federal government through implementation or enforcement of a federal regulation that negatively impacts net revenues realized by the PROVIDERS from the FUND.  

The aggregate average net monthly payment received by the PROVIDERS from the FUND from July 2007 through May 2008, was \$17,549,353. The 85% benchmark is \$14,916,950.

The 85% benchmark shall be compared to the quotient of (i) the sum the net payments made by the DEPARTMENT from the FUND to the PROVIDERS during the State fiscal year for which the evaluation of the condition is being made, divided by (ii) the integer 12 (months).
  - (c) The PROVIDERS submit timely, complete, and accurate cost reports and supplemental documents as required by the DEPARTMENT.
  - (d) The number of services provided and billed to the DEPARTMENT by the PROVIDERS associated with payments received by the PROVIDERS from July 2007 through May 2008, for medical assistance under the *Illinois Public Aid Code*, was 438,137. The 85% benchmark to be applied to State fiscal year 2009, and subsequent State fiscal years, is 372,416 services.  

The 85% benchmark shall be compared to the count of services provided and billed to the DEPARTMENT by the PROVIDERS from the FUND, for medical assistance under the *Illinois Public Aid Code*, during the State fiscal year for which the evaluation of the condition is being made.
  - (e) The availability of appropriation authority to the DEPARTMENT for this purpose shall be determined from a review of the annual and supplemental appropriations made to the DEPARTMENT for a given State fiscal year by the General Assembly.

- (3) If the conditions of subsection (1) are met, the DEPARTMENT shall, during the lapse period, make a payment or otherwise make funds available to the hospitals operated by the SYSTEM that provides for total payments to the PROVIDERS to be at least at a level that is equivalent to the total fee-for-service payments received by the PROVIDERS that are enrolled with the DEPARTMENT to provide services during the fiscal year of the payment from the FUND from July 2007 through May 2008 multiplied by twelve-elevenths.

**(G) ADDITIONAL TERMS**

- (1) **BRIBERY CERTIFICATION.** By signing this AGREEMENT the BOARD, and the SYSTEM certify that they and each PROVIDER have not been convicted of bribery or attempting to bribe an officer or employee of the State of Illinois, nor has each PROVIDER, the BOARD, or the SYSTEM made an admission of guilt of such conduct which is a matter of record, nor has an official, agent, or employee of the PROVIDER(S) committed bribery or attempted bribery on behalf of the BOARD or the SYSTEM and pursuant to the direction or authorization of a responsible official of the BOARD or the SYSTEM.
- (2) **INABILITY TO PERFORM.** The BOARD and the SYSTEM agree that if, because of death or any other occurrence, it becomes impossible for any principal, or principals of the PROVIDER(S), the BOARD, or the SYSTEM to render the services set forth in the AGREEMENT, neither the PROVIDER(S), nor the BOARD, nor the SYSTEM, nor the surviving principals shall be relieved of their obligations to complete performance there under.
- (3) **TERMINATION.** Notwithstanding any contrary provision in this AGREEMENT, this AGREEMENT may be terminated immediately in the event of the change to the Illinois statutes that govern the reimbursement to PROVIDERS or payment of intergovernmental transfer by the BOARD as described in this AGREEMENT.

Furthermore, the terms of this AGREEMENT shall apply only as long as federal financial participation under Title XIX of the *Social Security Act* is available for expenditures under this AGREEMENT and only as long as the State's federal medical assistance percentage is at a rate of at least 50%. Whenever the DEPARTMENT is informed that federal funds are not available for these purposes, or shall be available at a percentage lower than 50%, this AGREEMENT shall be terminated for future services provided and the DEPARTMENT shall promptly refund to the BOARD the amount of money currently in the FUND that has been paid by the BOARD, plus any investment earnings on that amount.

Either the BOARD or the DEPARTMENT may, upon 60 days notice, in writing, to the other party, terminate this AGREEMENT.

In the event that this AGREEMENT is terminated, each PROVIDER shall be reimbursed for any services provided thereafter under the same payment system in effect for other acute care Illinois hospitals and clinics. In addition, the county operated outpatient facilities may choose that reimbursement system or the federally qualified health center (FQHC) reimbursement system, if the facility has been designated as an FQHC by the federal government.

- (4) **INDEMNIFICATION.** The BOARD, the SYSTEM, and the PROVIDERS agree to indemnify and hold the DEPARTMENT harmless for any loss of federal funds resulting from a disallowance, deferral or any other action by the federal government related to claims submitted by PROVIDERS and paid by the DEPARTMENT at any time under the terms of this AGREEMENT. The BOARD, the SYSTEM, and the PROVIDERS agree that each is jointly and severally liable to the DEPARTMENT for repayment of any such federal action, provided, however, that notwithstanding any other provision of this AGREEMENT, the DEPARTMENT shall not seek to hold the BOARD, the SYSTEM, or the PROVIDERS responsible in any way for any amount in excess of the federal share of such payments. Such repayment shall be made on a payment timetable not to exceed six months and in a manner that is mutually agreed upon by both parties. In the event such repayment is not made, the DEPARTMENT may take action to recover such funds pursuant to 89 Ill. Adm. Code 140.15 and 140.25.

The DEPARTMENT agrees that any indemnification by the SYSTEM and the PROVIDERS under this AGREEMENT shall be reduced by any amount the DEPARTMENT may recover as a result of any disallowance appeal action taken by the DEPARTMENT. The decision whether to appeal any disallowance shall be within the sole discretion of the DEPARTMENT. The pendency of any such disallowance appeal shall not effect the SYSTEM's and the PROVIDER's obligations to repay the DEPARTMENT under this paragraph.



- (5) **AMENDMENTS TO THE AGREEMENT.** This AGREEMENT may be amended upon the DEPARTMENT's receipt of a written document that has been signed by the Director of Healthcare and Family Services and the Chairman, Cook County Health and Hospitals System, and the President, Cook County Board of Commissioners.
- (6) **NOTICES.** All notices required or desired to be given either party under this AGREEMENT shall be addressed to the other party, by overnight mail with verbal confirmation or by certified or registered postage, United States mail, return receipt requested, addressed as follows:
- |   |  |
|---|--|
| <p>The County of Cook:</p> <p>Cook County Board of Commissioners<br/>Attn: Office of the President<br/>118 North Clark Street, Suite 537<br/>Chicago, Illinois 60602-1311</p> <p>Cook County Health and Hospitals System<br/>Attn: Office of the Chairman<br/>1900 West Polk Street, Suite 220<br/>Chicago, Illinois 60612-3723</p> | <p>The Department:</p> <p>Department of Healthcare and Family Services<br/>Attn: Office of the Director<br/>201 South Grand Avenue East<br/>Springfield, Illinois 62763-0001</p> <p>Department of Healthcare and Family Services<br/>Division of Medical Programs<br/>Attn: Office of the Administrator<br/>201 South Grand Avenue East<br/>Springfield, Illinois 62763-0001</p> |
|---|--|
- (7) **RETENTION OF RECORDS.** The BOARD, the SYSTEM, and PROVIDERS shall maintain, for a minimum of five (5) years after the completion of the contract, adequate books, record, and supporting documents to verify the amounts, recipients, and uses of all disbursements of funds passing in conjunction with the AGREEMENT; the AGREEMENT and all books, records, and supporting documents related to the AGREEMENT shall be available for review and audit by the Auditor General; and the BOARD, the SYSTEM, and PROVIDERS agree to cooperate fully with any audit conducted by the Auditor General and to provide full access to all relevant materials. Failure to maintain the books, records, and supporting documents required by this Section shall establish a presumption in favor of the State for the recovery of any funds paid by the State under the AGREEMENT for which adequate books, records, and supporting documentation are not available to support their purported disbursement.
- (8) **REDUCTION TO PAYMENTS BY THE DEPARTMENT.** It will be the PROVIDERS' responsibility to identify and collect third-party payments, spend-down amounts, and applicable CLIENT co-payments. The PROVIDERS shall record and report such payments as may be required in the billing and payment policies of the DEPARTMENT. Reimbursement by the DEPARTMENT to the PROVIDERS may be reduced to reflect these payments.
- (9) **RIGHT OF AUDIT.** The DEPARTMENT maintains the right to inspect, review, and audit any or all information or records in possession of the PROVIDERS, the BOARD, or the SYSTEM that pertain to this AGREEMENT. This right to audit extends to federal as well as State auditors.
- Pursuant to the requirements found at 305 ILCS 5/15-6, the DEPARTMENT shall conduct an annual audit of the FUND to determine that amounts received from or paid to the PROVIDERS were correct. The DEPARTMENT shall make required payments to PROVIDERS that were underpaid and, shall recover required amounts (including recoupment from future payments) from PROVIDERS that were overpaid.
- (10) **TERMINATION FOR FUNDING.** The DEPARTMENT's obligations hereunder shall be subject to termination and cancellation in any year for which the General Assembly of the State of Illinois fails to make an appropriation or reappropriation to pay such obligations and the DEPARTMENT's obligations hereunder shall also be subject to termination and cancellation at any time where there are not sufficient authorized funds lawfully available to the DEPARTMENT to meet such obligations.
- (11) **SEVERABILITY.** Invalidity of any provision, term or condition of this AGREEMENT for any reason shall not render any other provision, term or condition of this AGREEMENT invalid or unenforceable.

(12) **TAXPAYER IDENTIFICATION NUMBER.** Under penalties of perjury, I certify that 36-6006541 is my correct federal taxpayer identification number. I am doing business as a (please check one):

- |  |  |  |
|--|--|--|
| <input type="checkbox"/> Individual          | <input type="checkbox"/> Corporation   | <input checked="" type="checkbox"/> Governmental entity            |
| <input type="checkbox"/> Sole proprietorship | <input type="checkbox"/> Not-for-profit Corporation                            | <input type="checkbox"/> Trust or estate                           |
| <input type="checkbox"/> Partnership         | <input type="checkbox"/> Medical and health care services provider corporation | <input type="checkbox"/> Tax exempt organization (IRC 501(a) only) |
| <input type="checkbox"/> Real estate agent   |  |  |

\_\_\_\_\_  
Signed

\_\_\_\_\_  
Date

***IN WITNESS WHEREOF,*** the DEPARTMENT, the BOARD, and the SYSTEM have caused this AGREEMENT to be executed on the date and year last written below.

**Department of Healthcare and Family Services**

**Cook County Board of Commissioners**

\_\_\_\_\_  
Barry S. Maram, Director

\_\_\_\_\_  
Date

\_\_\_\_\_  
Todd H. Stroger, President

\_\_\_\_\_  
Date

**Cook County Health and Hospitals System**

\_\_\_\_\_  
Warren L. Batts, Chairman

\_\_\_\_\_  
Date

Approved as to form:

\_\_\_\_\_  
Assistant State's Attorney

\_\_\_\_\_  
Date

**Addendum 1**  
**Narrative of hospital inpatient rate calculation**

Pursuant to the federally-approved Title XIX State plan, effective for services provided on after July 1, 2008, hospital inpatient services shall be reimbursed using a *per diem* rate methodology. The *per diem* rate for each hospital operated by the SYSTEM shall be calculated as follows:

- (1) The base period from which actual costs incurred and reported is the hospital fiscal year ending during the calendar year that is four years prior to the calendar year during which the payment period begins (*i.e.*, hospital fiscal year 2005 cost reports, as recorded in the federal Healthcare Cost Report Information System, and paid claim data on record with the DEPARTMENT).
- (2) A base period cost for each hospital is determined as the sum, across all claims that were submitted by the hospital for Medicaid covered services provided during hospital fiscal year 2005 and paid by the DEPARTMENT, of the product resulting from multiplying (i) each of the routine and ancillary charges on claims by (ii) their respective cost-to-charge ratios from the cost report covering that hospital fiscal year.
- (3) The resulting cost of Medicaid services is then adjusted by subtracting an amount that is the sum of all periodic (weekly, monthly, quarterly, *etc.*) supplemental payments specified in the Title XIX State plan, with the exception of any payment that is classified as a disproportionate share hospital adjustment payment, that are expected to be made during the State fiscal year to which the rate applies. (*Note: At this time, this adjustment applies only to quarterly payments from the County Trauma Fund made to Stroger Hospital only.*)
- (4) The resulting adjusted cost of Medicaid services is further adjusted to reflect the change, from the midpoint of base period hospital fiscal year to the midpoint of the State fiscal year to which the rate applies, in the CMS (Medicare) hospital input price index.
- (5) The *per diem* rate is the quotient resulting from dividing the adjusted cost of Medicaid services by the number of patient days on claims that were submitted by the hospital for Medicaid covered services provided during hospital fiscal year 2005 and paid by the DEPARTMENT.

## Addendum 2

### Narrative of hospital outpatient rate calculation

Pursuant to the federally-approved Title XIX State plan, effective for services provided on after July 1, 2008, hospital outpatient services shall be reimbursed using the DEPARTMENT's Ambulatory Procedure Group (APL) rates and a hospital-specific cost-based multiplier for each group. The hospital-specific cost-based multiplier for each group shall be calculated as follows:

- (1) The base period from which actual costs incurred and reported is the hospital fiscal year ending during the calendar year that is four years prior to the calendar year during which the payment period begins (*i.e.*, hospital fiscal year 2005 cost reports, as recorded in the federal Healthcare Cost Report Information System, and paid claim data on record with the DEPARTMENT).
- (2) A base period cost for each APL group is determined as the sum, across all claims that were submitted by the hospital for Medicaid covered services provided during hospital fiscal year 2005 and paid by the DEPARTMENT, of the product resulting from multiplying (i) each of the routine and ancillary charges on claims by (ii) their respective cost-to-charge ratios from the cost report covering that hospital fiscal year.
- (3) The resulting cost of Medicaid services is then adjusted by subtracting an amount that is the sum of all periodic (weekly, monthly, quarterly, *etc.*) supplemental payments specified in the Title XIX State plan, with the exception of any payment that is classified as a disproportionate share hospital adjustment payment, that are expected to be made during the State fiscal year to which the rate applies. (*Note: At this time, there are no applicable payments to any of the hospitals operated by the SYSTEM.*)
- (4) The resulting adjusted cost of Medicaid services is further adjusted to reflect the change, from the midpoint of base period hospital fiscal year to the midpoint of the State fiscal year to which the multiplier applies, in the CMS (Medicare) hospital input price index.
- (5) The adjusted cost per APL service is the quotient resulting from dividing the adjusted cost of Medicaid services by the number of claims that were submitted by the hospital for Medicaid covered services provided during hospital fiscal year 2005 and paid by the DEPARTMENT.
- (6) The multiplier is the quotient resulting from dividing the adjusted cost per APL service by the DEPARTMENT's standard rate for the APL group.

### Addendum 3

#### Narrative of disproportionate share hospital adjustment payment calculation

Pursuant to the federally-approved Title XIX State plan, effective for services provided on after July 1, 2008, the hospitals operated by the SYSTEM shall receive disproportionate share hospital adjustment (DSH) payments. These payments are intended to assist the PROVIDERS in covering the cost of services to uninsured individuals. They are calculated as follows:

- (1) On an annual (federal fiscal year) basis, the DEPARTMENT will determine the amount of Illinois' DSH allocation that is available to the hospitals operated by the SYSTEM. That amount is the difference between (i) the federal allocation for that period divided by the applicable federal medical assistance percentage and (ii) the sum of the following, as estimated by the DEPARTMENT at the beginning of each annual period:
  - The maximum amount allowed under federal law and the Title XIX State plan that may be paid to the psychiatric hospitals operated by the Department of Human Services.
  - The maximum amount allowed under federal law and the Title XIX State plan that may be paid to the hospital operated by the Board of Trustees of the University of Illinois.
  - The maximum amount allowed under federal law and the Title XIX State plan that may be paid to the hospitals operated by Illinois local governments other than the County of Cook.
  - The amount to be paid to all other (non-public) hospitals that qualify of disproportionate share hospital adjustment payments under 89 Ill. Adm. Code 148.120(g)(1) (i.e., the \$5,000,000 pool).
- (2) The DEPARTMENT will determine the maximum amount allowed under federal law and the Title XIX State plan that may be paid to the hospitals operated by the SYSTEM (i) as a group and (ii) hospital-specific.
- (3) The lesser of the annual amount determined in step (1) and the maximum amount determined in step (2)(i) is the DSH available to be paid to the hospitals operated by the SYSTEM.
- (4) Each of the hospitals operated by the SYSTEM will receive a monthly DSH payment that is one-twelfth of the product of (i) the amount available from step (3) multiplied by (ii) the ratio of the hospital-specific maximum DSH amount from step (2)(ii) to the maximum group DSH amount from step (2)(i).
- (5) At the beginning of the second federal fiscal year following the annual period for which the payments are made, the DEPARTMENT will reconcile all DSH payments against the federal allocation for the payment period. Payments to the hospitals operated by the SYSTEM may be adjusted to ensure that (i) the entire federal allocation is expended, (ii) DSH payments to the hospitals operated by the SYSTEM are maximized and (iii) all payments are made in compliance with the federal law and the Title XIX State plan.

Monthly payments that were due prior to execution of the AGREEMENT will be paid subsequent to execution.

Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
April 3, 2009

ATTACHMENT #5

**Estimated CCHHS Medicaid Revenues for State Fiscal years 2008, 2009, 2010 (millions)**

	State Fiscal Year 2008 Actual (\$ millions)	State Fiscal Year 2009 Est. 12/08 (\$ millions)	State Fiscal Year 2009 Est. 3/09 (\$ millions)	State Fiscal Year 2010 Est. 3/09 (\$ millions)
<b><i>TOTAL:</i></b>	<b>\$363.2</b>	<b>\$390.1</b>	<b>\$433.9</b>	<b>\$446.4</b>
<b><i>Claims-based payments:</i></b>	<b>\$222.3</b>	<b>\$164.3</b>	<b>\$164.3</b>	<b>\$164.3</b>
Hospital Inpatient	\$175.5	\$104.8	\$100.0	\$100.0
Hospital Outpatient	\$7.5	\$16.3	\$18.1	\$18.1
"NIPS" [Non-Institutional Provider Services, e.g., pharmacy, community clinics];	\$39.3	\$41.3	\$46.2	\$46.2
<b><i>Supplemental payments:</i></b>	<b>\$140.9</b>	<b>\$228.3</b>	<b>\$269.6</b>	<b>\$282.1</b>
"BIPA"	\$131.3	\$131.3	\$131.3	\$131.3
DSH	\$0.0	\$92.5	\$133.8	\$150.0
IGT/Trauma Fund	\$9.6	\$4.5	\$4.5	\$ .8

Previous Rates (in effect many years)		New Rates (w/March '09 Revisions) (retroactively adjusted to July 1, 2008)	
<p><b>"Old" Federal UPL Methodology</b></p> <p><b>[CCHHS Effectively Did Not Qualify for DSH]</b></p> <p><b>Yielded \$363 Million Total in SFY08:</b></p> <ul style="list-style-type: none"> <li>• \$222.3 million direct billings</li> <li>• \$140 million IGT/BIPA</li> </ul>		<p><b>New "Cost-Limited" Federal UPL Methodology</b></p> <p><b>+ Statutorily Driven DSH payment</b></p> <p><b>Will yield (est.) \$433 million total in SFY09:</b></p> <ul style="list-style-type: none"> <li>• \$164 million direct fee-for-service billings<sup>1</sup></li> <li>• \$133.0 million DSH</li> <li>• \$131.3 million BIPA</li> <li>• \$4.5 million IGT/other</li> </ul>	
<p><b>"Old" Daily inpatient rates</b></p> <p><b>=</b></p> <p><b>\$2,834.20 at 3 hospitals</b></p>		<p><b>"New" (effective 7/1/2008)</b></p> <p><b>Inpatient Rates<sup>2</sup></b></p>	
	Net Base Rate		Net Base Rate
Stroger	\$2,834.20	Stroger	\$1,456.50
Oak Forest	\$2,834.20	Oak Forest	\$1,199.00
Provident	\$2,834.20	Provident	\$1,014.00
	DSH		DSH <sup>3</sup>
	-----		*
	-----		*
	-----		*

<sup>1</sup> Assumes 5% Medicaid utilization growth;

<sup>2</sup> While inpatient rates reduced significantly, many outpatient "APL" rates are raised;

<sup>3</sup> DSH payments estimated to total \$133 million, will be paid individually to the three hospitals, but this distribution is not yet known;



Notes on Implications of Federal Approval of Disproportionate Share (DSH) Funding and New Rates Methodology for the Cook County Health & Hospitals System

- After months of System close collaboration with the Illinois Department of Healthcare and Family Services, the approval by CMS on December 4<sup>th</sup> of Illinois' Medicaid State Plan Amendment provides for estimated (annualized) payments to CCHHS of \$133.8 million in state fiscal year 2009, and \$150.0 million in state fiscal 2010;
- Offsetting these gains are the negative effects of lower inpatient per diem payment rates due to the simultaneous implementation of a new "cost limited" Upper Payment Limit (UPL) methodology – the net effect is assumed to be about \$60-\$70 million in a "re-pricing" that will be conducted in April or May;
- Assuming SFY09 YTD actual Medicaid utilization growth (8%), the System's net improvement in revenues from these two offsetting factors is estimated at \$70 million in SFY2009;
- The new rate structure is retroactive to July 1, 2008; Also, a likely retroactive (one-time) opportunity exists for DSH eligibility prior to July 1, 2008;
- Net per diem inpatient rates, excluding DSH, will change from a System global rate of \$2,834 per day to \$1,457 (Stroger), \$1,199 (Provident), and \$1,014 (Oak Forest);
- Certain Medicaid ambulatory services reimbursement rates, for services such as high tech diagnostics, observation stays, and outpatient surgeries will increase; For example, the least complex outpatient surgical procedure at Stroger Hospital now will be reimbursed at \$709 (net), whereas formerly the payment was \$390.
- The System and the County currently are advocating for increased DSH cap for Illinois, and for possible changes to the Medicaid Upper Payment limit for public, non-state hospitals;

## **An Overview the New Intergovernmental Agreement (IGA) Governing Medicaid Payments and Disproportionate Share (DSH) Payments to Hospitals of the Cook County Health & Hospitals System**

## Background

- In March, 2007, the Illinois Hospital Association convened its Medicaid Taskforce in order to prepare recommendations to Illinois Department of Healthcare and Family Services (HFS) on a proposed renewal of the Illinois Hospital Assessment Program, then scheduled to expire June, 2008;
- Cook County Hospitals had not participated in the previous Illinois Assessment program, but, with support from allies of the System, the Taskforce Recommendations included a provision that assistance to the Cook County System be part of the final plan;
- Over a period of months, and with the collaboration of HFS, the Office of the President and the Board of Commissioners, the Illinois Hospital Association, System consultants, and others, a new Assessment plan was recommended that contained provisions for Cook County Hospitals to realize available monies in the federal DSH allocation for Illinois;
- Following rounds of negotiation, and technical discussions, in April, 2008, HFS submitted for approval to CMS (Centers for Medicare and Medicaid Services) a State Plan Amendment (SPA) to implement the new proposed Hospital Assessment plan, and the new plan re distribution of DSH monies to Cook County;
- As required of HFS by CMS, the State Plan Amendment proposed new limitations on aggregate reimbursements to private and public hospitals through restructured Upper Payment Limit ('UPL') methodologies; For public hospitals, the modified 'UPL' would limit reimbursements for Medicaid services to costs;
- In May, 2008, the Illinois General Assembly approved the enabling legislation (SB2857) supporting enactment of the provisions of the "SPA";

- On December 4, 2008, CMS approved Illinois' Medicaid State Plan Amendment effective retroactively to July 1, for a term of five years;
- Since December, CCHHS has worked with HFS to finalize the IGA necessary to implement the SPA, to model the magnitude and timing of payment flows, and to design the mechanics of implementation of the IGA, once it is executed;

### Key Features of the new IGA (the 'Agreement')

- The Agreement amends the longstanding 'IGA 1' governing fee-for-service payments for Medicaid services to System Hospitals:
  - Reimbursements for hospital inpatient services, outpatient procedures, and emergency room services are based upon actual costs, adjusted forward from a base year by a yearly inflation index (Addenda 1 and 2 describe the methods of rate calculation);
  - Reimbursement methodology and rates for clinic encounters are unchanged;
- The Agreement provides for DSH payments to System Hospitals from the Illinois federal "DSH" allocation:
  - A floor of annual payments DSH payments to the System of approximately \$82M per year;
  - A variable, maximum of annual payments based upon the residual in the Illinois DSH allocation after payments to (i.) Illinois DHS psychiatric hospitals, (ii.) University of Illinois hospitals, (iii.) other public, non-state, local government hospitals, and (iv.) other hospitals that are a fixed amount (\$5M); of aggregate payments to other hospitals;

- o Maximum DSH payment to each System Hospital is limited by its hospital specific 'OBRA' cap. And to the System by its system-wide 'OBRA' cap;
- o DSH payments will be paid monthly; DSH payments are subject to retrospective reconciliation;

#### Transition and Reconciliation

- o Following execution of the Agreement, HFS will re-price all System Medicaid claims since July 1, 2008, at the new reimbursement rates, creating a System debit to HFS;
- o HFS will pay System Hospitals DSH monies accrued since July 1, 2008, less the debit from the claims reconciliation; The agreement requires this process be completed by June 30, 2009;
- o Execution of the Agreement will trigger FMAP (Federal Matching Assistance Percentage) adjustments, mandated by the American Recovery and Reinvestment Act, retroactive to October 1, 2008, that will be factored into the re-pricing described above;
- o Execution of the Agreement will permit drawdown of retroactive DSH payments for the period October 1, 2007 through June 30, 2008; HFS intends that these monies be tied directly to issues concerning clinic payments and the 340B program;



Pat Quinn, Governor  
Barry S. Maram, Director

201 South Grand Avenue East  
Springfield, Illinois 62763-0002

Telephone: (217) 782-1200  
TTY: (800) 526-5812

April 2, 2009

Mr. David Small, Chief Executive Officer  
Cook County Health and Hospitals System  
1900 West Polk Street, Suite 220  
Chicago, Illinois 60612-3723

Dear Mr. Small:

Enclosed please find the proposed agreement between the department, the County of Cook, and the Cook County Health and Hospitals System regarding payment and funding of services provided by the county's network of healthcare facilities. This agreement would replace the previous agreement ("Intergovernmental agreement between Cook County Board of Commissioners and the Illinois Department of Public Aid"), initiated July 8, 1996, governing services reimbursed on a fee-for-service basis.

Once approved by the county and System boards, please transmit at least five copies with original signatures to the department. The department requires three copies for its records. The remaining copies will be returned to the County and the Board.

Enclosed also is a table conveying the Department's current estimate of supplemental payments during State fiscal years 2009 and 2010. There are several footnotes regarding assumptions.

We look forward to continuing to work closely with you to maintain the critical healthcare safety net Cook County provides to its residents.

Sincerely,

Theresa Eagleson, Administrator  
Division of Medical Programs

Enclosures

Estimated supplemental payments made to the hospitals operated by Cook County, State fiscal years 2009 and 2010<sup>1</sup>

	Gross payments <sup>1</sup>				Net of county contribution and transfers <sup>3</sup>			
	DSH <sup>4</sup>	BIPA DSH	Trauma <sup>5</sup>	Other	DSH <sup>4</sup>	BIPA DSH	Trauma <sup>5</sup>	Other
SFY2009 total	\$ 49,128,000	\$ 750,000,000	\$ 799,000	\$ 25,400,000	\$ 24,564,000	\$ 131,250,000	\$ 799,000	\$ 11,672,000
Jul-08	-	-	-	-	-	-	-	-
Aug-08	-	187,500,000	-	-	-	93,750,000	-	-
Sep-08	-	-	-	-	-	-	-	-
Oct-08	-	-	-	-	-	-	-	-
Nov-08	-	187,500,000	207,000	-	-	37,500,000	207,000	3,672,000
Dec-08	-	-	-	-	-	-	-	8,000,000
Jan-09	-	-	200,000	-	-	-	200,000	-
Feb-09	-	187,500,000	-	-	-	-	-	-
Mar-09	-	-	-	-	-	-	-	-
Apr-09	-	-	200,000	-	-	-	200,000	-
May-09	-	187,500,000	-	-	-	-	-	-
Jun-09	-	-	-	-	-	-	-	-
SFY2010 total	\$ 236,856,000	\$ 750,000,000	\$ 800,000	\$ -	\$ 148,428,000	\$ 131,250,000	\$ 800,000	\$ -
Jul-09	24,564,000	-	200,000	-	12,282,000	-	200,000	-
Aug-09	24,564,000	187,500,000	-	-	12,282,000	93,750,000	-	-
Sep-09	24,564,000	-	-	-	12,282,000	-	-	-
Oct-09	24,796,000	-	200,000	-	12,398,000	-	200,000	-
Nov-09	24,796,000	187,500,000	-	-	12,398,000	37,500,000	-	-
Dec-09	24,796,000	-	-	-	12,398,000	-	-	-
Jan-10	24,796,000	-	200,000	-	12,398,000	-	200,000	-
Feb-10	24,796,000	187,500,000	-	-	12,398,000	-	-	-
Mar-10	24,796,000	-	-	-	12,398,000	-	-	-
Apr-10	24,796,000	-	200,000	-	12,398,000	-	200,000	-
May-10	24,796,000	187,500,000	-	-	12,398,000	-	-	-
Jun-10	24,796,000	-	-	-	12,398,000	-	-	-

<sup>1</sup> Payments through March 2009 are actual payments. Payments subsequent to March 2009 are estimated and subject to change. Changes included, but are not limited to: (a) reconciliation of adjustments due to reporting of fee-for-service claims; (b) changes in and reconciliation against the State's federal DSH allocation; (c) the effective FMAP; (d) the availability of funds in the Trauma Fund.

<sup>2</sup> No County contribution on Trauma Fund payments.

<sup>3</sup> Totals differ from those on the annual schedule as the Trauma Fund and DSH payments are not included in the schedule.

<sup>4</sup> Not included are retroactive DSH payments for SFY2009 from the FFY2008 and 2009 federal DSH allocations, estimated at \$218,642,000 gross (\$509,421,000 net). These amounts will be adjusted, prior to payment, to account for repaying of claims.

<sup>5</sup> Not included are retroactive DSH payments for SFY2008 from the FFY2008 federal DSH allocation, estimated at \$139,500,000 gross (\$69,750,000 net). These amounts will be adjusted, prior to payment, to account for necessary repaying of claims.

<sup>6</sup> Last of the UP-when payments phased-out as a result of the BIPA.

<sup>7</sup> Credit for accumulated balance in the county Provider Trust Fund.

Cook County Health and Hospitals System  
Report of the Meeting of the Finance Committee  
April 3, 2009

ATTACHMENT #6



	FY 2009 Preliminary Approved Budgeted Revenue	FY 2009 Final Approved Budgeted Revenue
Patient Fee Revenue	\$ 290M	\$ 290M
IGT	\$ 131M	\$ 131M
Taxes	\$ 433M	\$ 433M
FMAP		\$ 20M
Net DSH		\$ 27M
Total	\$ 854M	\$ 901M

Comparison of FY 2008 & FY 2009 Actual Medicaid  
Patient Fee Revenue

	FY 2008	FY 2009	Difference
December	\$4,121,419	\$7,540,655	\$3,419,236
January	\$12,284,984	\$23,518,583	\$11,233,599
February	\$17,930,379	\$15,266,050	-\$2,664,329
March	\$12,566,522	\$21,919,656	\$9,353,134
Total	\$46,903,304	\$68,244,944	\$21,341,640